## 1<sup>st</sup> 6-month FY2011 Financial Review



November 4, 2011

Nippon Paper Group, Inc.







### <u>1<sup>st</sup> 6-month FY2011 Review</u> ( April 1 - September 30, 2011 )

- 1. Business environment
- 2. Financial results
- 3. Earnings forecast

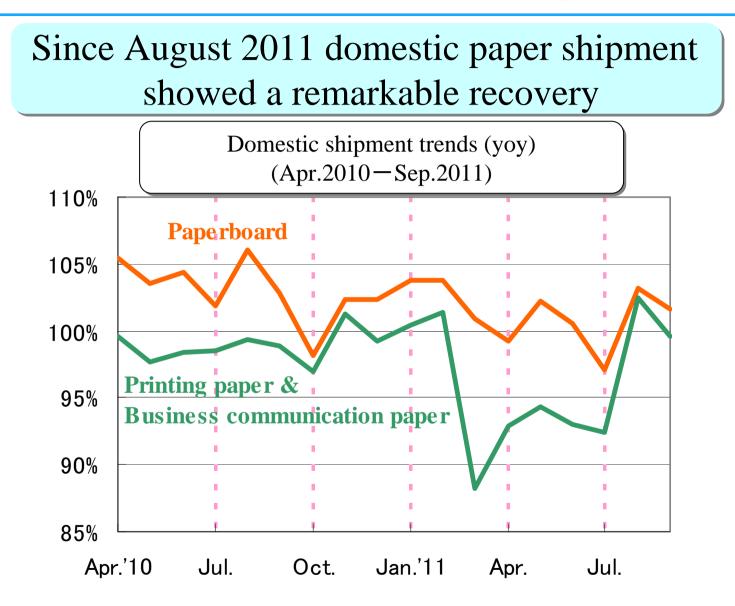
#### 1. Business environment – Domestic shipment



#### 1<sup>st</sup> half of FY2011 domestic shipment volume decreased on a year-on-year basis due to the earthquake

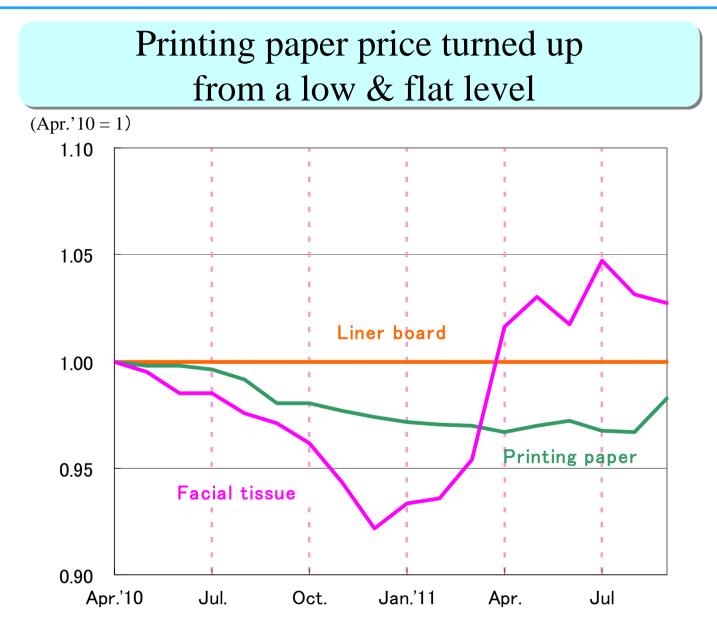
| Industry data of domestic shipment<br>(AprSep.2011)                                | (1,000 tons) | Change       |
|--|--------------|--------------|
| Newsprint  | 1,558        | yoy<br>-4.8% |
| Printing & Business communication paper  | 4,075        | -4.2%        |
| Coated paper 🔆   | 2,304        | -3.4%        |
| Uncoated & Specialty printing paper  | 1,085        | -5.2%        |
| Business communication paper   | 686          | -5.5%        |
| Other papers(Packaging paper, sanitary paper, and<br>paper for miscellaneous uses) | 1,647        | -2.9%        |
| Paper Total  | 7,280        | -4.0%        |
| Container board  | 4,345        | 0.1%         |
| Folding box board and others   | 1,162        | 2.2%         |
| Paperboard Total   | 5,508        | 0.6%         |
| Paper and Paperboard Total   | 12,787       | -2.1%        |





Source: Japan Paper Association

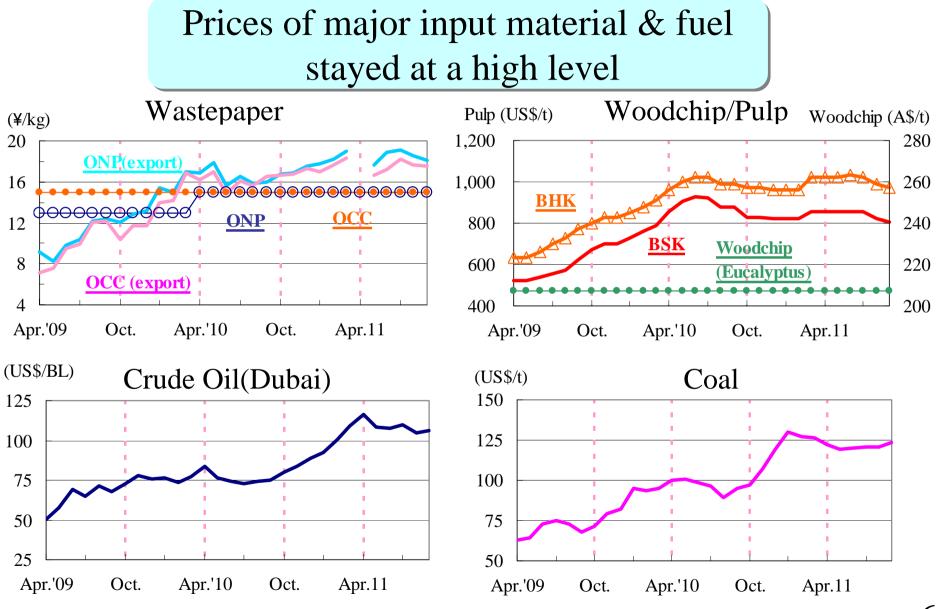




Source: Bank of Japan"Corporate Goods Price Index"

#### 1. Business environment – Major input price trends





Source: Paper Recycling Promotion Center, Pulp&Paper Week, Crude oil= Platts, Coal=Global Coal Index

#### 2. Financial results - Highlights



| (¥billion)                        | FY2011<br>1 <sup>st</sup> 6-month | Change from<br>1H/FY10 | Change from<br>1H/FY11 Target |
|-----------------------------------|-----------------------------------|------------------------|-------------------------------|
| <net sales=""></net>              | 511.5                             | -39.9                  | 1.5                           |
| <operating income=""></operating> | 14.4                              | -2.4                   | 1.4                           |
| <ordinary income=""></ordinary>   | -12.5                             | -26.7                  | -24.5                         |
| <net income=""></net>             | -39.2                             | -45.5                  | -26.2                         |

Achieved the target of 1H/FY11 at Net Sales & Operating Income, while income decreased from 1H/FY10 due to the earthquake
Made Lee&Man an equity-method affiliate and booked ¥25.4b of one-time amortization of the goodwill (equity-method investment loss)
Booked ¥29.2b extraordinary loss including ¥8.4b fixed costs of disaster-affected mill and ¥18.4b restructuring costs

#### 2. Financial results - Segment information



#### Other than pulp & paper segment stayed at a good level

|                                | (¥billion)        |       |          |        |
|--------------------------------|-------------------|-------|----------|--------|
| (Upper row: Sales)             | FY                | 10    | FY11     | Change |
| (Lower row: Operating income)  | 1st Half 2nd Half |       | 1st Half | yoy    |
| Dulp and Danan                 | 446.4             | 433.3 | 404.1    | -42.3  |
| Pulp and Paper                 | 11.5              | 11.7  | 8.9      | -2.7   |
| Paper-related                  | 46.7              | 47.6  | 48.2     | 1.4    |
| (packaging, chemical products) | 4.0               | 4.0   | 4.1      | 0.1    |
| Wood Products and              | 26.7              | 29.9  | 28.1     | 1.5    |
| Construction-related           | 0.5               | 1.4   | 0.6      | 0.1    |
| Other                          | 31.7              | 37.5  | 31.1     | -0.5   |
| (beverages, logistics)         | 0.8               | 1.7   | 0.7      | -0.1   |
| <b>T</b> = 4 = 1               | 551.5             | 548.4 | 511.5    | -39.9  |
| Total                          | 16.8              | 18.8  | 14.4     | -2.4   |
|                                |                   |       |          |        |

(¥billion)

#### 2. Financial results - Sales volume by product



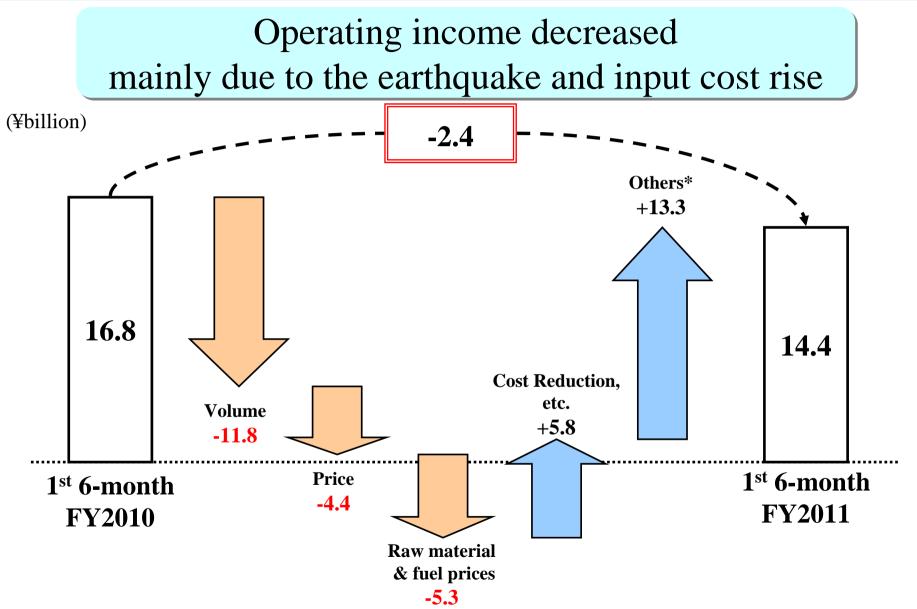
#### Paper shipment volume decreased sharply due to the tsunami disaster at Ishinomaki mill

| (thousand tons)                         | FY2010      | FY11        | change |
|---|-------------|-------------|--------|
|   | 1st 6-month | 1st 6-month | yoy    |
| Newsprint                               | 595         | 573         | -3.6%  |
| Printing & Business communication paper | 1,361       | 1,172       | -13.9% |
| Coated paper                            | 730         | 587         | -19.6% |
| Uncoated & Specialty printing paper     | 314         | 271         | -13.7% |
| Business communication paper            | 317         | 314         | -0.9%  |
| Packaging paper and others              | 188         | 185         | -1.5%  |
| Domestic sales (paper)                  | 2,143       | 1,930       | -9.9%  |
| (Average domestic paper price:¥/kg)     | (117.5)     | (116.6)     | -0.7%  |
| Export (paper)                          | 238         | 34          | -85.7% |
| Paper Total                             | 2,381       | 1,964       | -17.5% |
| Container board                         | 590         | 609         | 3.1%   |
| Folding box board and others            | 176         | 178         | 1.3%   |
| Domestic sales (paperboard)             | 766         | 787         | 2.7%   |
| Export (paperboard)                     | 26          | 28          | 9.7%   |
| Paperboard Total                        | 792         | 815         | 2.9%   |
| Grand total (paper and paperboard)      | 3,173       | 2,779       | -12.4% |
|   |             |             |        |

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#### 2. Financial results - Variance analysis for operating income





<sup>\*</sup>Fixed costs transferred to extraordinary loss, depreciation decrease and others

#### 2. Financial results – *Balance sheet*



| (¥billion)  | Mar. 31,<br>2011 | Sep. 30,<br>2011 | Change |
|---|------------------|------------------|--------|
| Total Assets  | 1,560.6          | 1,508.6          | -51.9  |
| Cash and time deposits                                  | 104.8            | 83.6             | -21.2  |
| Notes and accounts receivable                           | 210.8            | 209.8            | -1.0   |
| Inventories   | 141.4            | 153.0            | 11.7   |
| Other current assets                                    | 58.5             | 55.3             | -3.2   |
| Property, plant, equipment, and intangible fixed assets | 824.5            | 797.3            | -27.1  |
| Investments and other assets                            | 220.7            | 209.6            | -11.2  |
| Total Liabilities                                       | 1,151.8          | 1,135.9          | -15.9  |
| Interest-bearing liabilities (incl. lease obligations)  | 832.3            | 826.1            | -6.3   |
| Other liabilities                                       | 319.5            | 309.9            | -9.6   |
| Total Net Assets  | 408.8            | 372.7            | -36.0  |
| Share holders' equity                                   | 415.7            | 375.2            | -40.5  |

#### 2. Financial results – *Cash flow statement*



#### (¥billion)

| Items  | FY2010<br>1st 6-month | FY2011<br>1st 6-month | Change |
|--|-----------------------|-----------------------|--------|
| Operating activities                                 | 45.5                  | 17.8                  | -27.7  |
| Income before income taxes                           | 9.6                   | -40.9                 | -50.5  |
| Depreciation   | 39.0                  | 36.8                  | -2.2   |
| Change in net working capital                        | 2.3                   | -12.3                 | -14.6  |
| Others   | -5.4                  | 34.1                  | 39.6   |
| Investing activities                                 | -68.6                 | -28.9                 | 39.7   |
| Purchases of property, plant and equipment           | -18.2                 | -20.7                 | -2.5   |
| Proceeds from sales of property, plant and equipment | 0.7                   | 0.1                   | -0.6   |
| Others   | -51.1                 | -8.3                  | 42.8   |
| Free cash flows                                      | -23.0                 | -11.1                 | 11.9   |
| Financing activities                                 | 14.8                  | -9.8                  | -24.6  |
| Change in net borrowings                             | 20.5                  | -0.1                  | -20.7  |
| Cash dividends paid                                  | -4.6                  | -2.3                  | 2.3    |
| Others   | -1.1                  | -7.3                  | -6.2   |
| Foreign currency translation adjustment, etc.        | -0.7                  | -0.4                  | 0.3    |
| Cash and cash equivalents at the beginning of period | 24.0                  | 104.7                 | 80.7   |
| Cash and cash equivalents at the end of period       | 15.2                  | 83.5                  | 68.4   |

#### 3. Earnings forecast – *Highlights*



| (¥billion)                        | FY2010  | FY2011  | Change |
|-----------------------------------|---------|---------|--------|
| <net sales=""></net>              | 1,099.8 | 1,055.0 | -44.8  |
| <operating income=""></operating> | 35.6    | 35.0    | -0.6   |
| <ordinary income=""></ordinary>   | 31.6    | 5.0     | -26.6  |
| <net income=""></net>             | -24.2   | -44.0   | -19.8  |

□ Executing price hike of printing paper, business communication paper, industry paper, folding box board, and container board



| <b>Domestic S</b>                    | <u>Sales</u>  | As of Aug. 3            |
|--------------------------------------|---|-------------------------|
| -Sales volum                         | e (yoy)   |                         |
| Paper                                | : -8.7%   | -6.1%                   |
| Paperboard                           | <b>:</b> +1.7%  | +1.0%                   |
| Sales price                          |   |                         |
| Paper and P                          | <i>aperboard</i> : reflecting price hike                  | Same as 1Q level        |
|                                      |   |                         |
| Raw mater                            | rial and fuel prices, Forex                               |                         |
| <u>Raw mater</u><br><i>Crude Oil</i> | <u>rial and fuel prices, Forex</u><br>: US\$110/BL(Dubai) | <b>US\$115/BL</b>       |
|                                      |   | US\$115/BL<br>US\$130/t |
| Crude Oil                            | : US\$110/BL(Dubai)                                       |                         |
| Crude Oil<br>Coal                    | : US\$110/BL(Dubai)                                       |                         |
| Crude Oil<br>Coal<br>Wastepaper      | : US\$110/BL(Dubai)<br>: US\$130/t(Australian Black Coal) | US\$130/t               |



#### Execute the revitalization plan on schedule

| Nov. 2011   | - Resume the paper machine N4 (PM N4)                      |
|-------------|--|
|             | & the coating machine 4 (CM4) at Ishinomaki mill           |
| Dec. 2011   | - Resume the woodchip intake facility at Ishinomaki Port   |
|             | - Restart manufacturing kraft pulp at Ishinomaki mill      |
|             | - Launch a new pulp machine for high-value added cellulose |
|             | at Gotsu works   |
|             | - Launch a new coating machine for liquid crystal display  |
|             | film at Higashi-matsuyama works                            |
| Spring 2012 | - Close the below paper machines and coating machines      |
|             | Iwanuma PM2&CM30, Fuji PM13&CM33,                          |
|             | Iwakuni Cast-coating machine 1,                            |
|             | & Yoshinaga PM N2  |
|             | - Resume at Ishinomaki mill PM N5 & PM N6                  |

#### 3. Earnings forecast - Sales volume by product

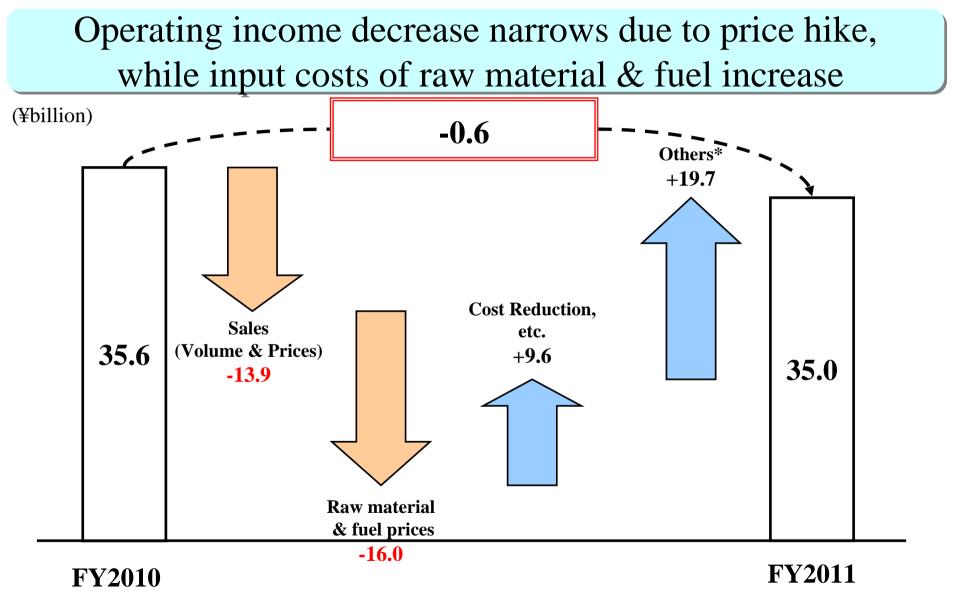


# 2H/FY11 paper shipment volume forecast decreases on year-on-year basis

| (thousand tons)                         | FY2011 | change | FY2011      | change |
|---|--------|--------|-------------|--------|
|   |        | yoy    | 2nd 6-month | yoy    |
| Newsprint                               | 1,160  | -2.1%  | 587         | -0.7%  |
| Printing & Business communication paper | 2,360  | -12.7% | 1,188       | -11.5% |
| Coated paper                            | 1,192  | -18.3% | 606         | -17.1% |
| Uncoated & Specialty printing paper     | 553    | -9.2%  | 282         | -4.5%  |
| Business communication paper            | 615    | -3.1%  | 300         | -5.3%  |
| Packaging paper and others              | 373    | -0.5%  | 188         | 0.6%   |
| Domestic sales (paper)                  | 3,894  | -8.7%  | 1,964       | -7.4%  |
| Export (paper)                          | 68     | -84.1% | 34          | -82.1% |
| Paper Total                             | 3,962  | -15.6% | 1,997       | -13.5% |
| Container board                         | 1,177  | 1.9%   | 569         | 0.6%   |
| Folding box board and others            | 362    | 1.2%   | 184         | 1.1%   |
| Domestic sales (paperboard)             | 1,540  | 1.7%   | 753         | 0.7%   |
| Export (paperboard)                     | 69     | 19.6%  | 41          | 27.5%  |
| Paperboard Total                        | 1,609  | 2.4%   | 794         | 1.8%   |
| Grand total (paper and paperboard)      | 5,570  | -11.1% | 2,791       | -9.7%  |
|   |        |        |             |        |

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\*Fixed costs transferred to extraordinary loss, depreciation decrease and others



|                                   | FY09   | FY10        | FY2011<br>1 <sup>st</sup> 6-mos | FY2011<br>est. |
|-----------------------------------|--------|-------------|---------------------------------|----------------|
| Operating margin on sales         | 3.9%   | 3.2%        | 2.8%                            | 3.3%           |
| Ordinary margin on sales          | 3.4%   | 2.9%        | -2.4%                           | 0.5%           |
| D/E (times)                       | x1.6   | <b>x1.8</b> | x2.0                            | x2.1           |
| Capital investment (¥ billion)    | 35.6   | 46.6        | 27.0                            | 66.8           |
| <b>Depreciation</b> (¥ billion)   | 81.9   | 78.6        | 36.8                            | 74.8           |
| Interest-bearing debt (¥ billion) | 762.9  | 832.3       | 826.1                           | 795.0          |
| Number of employees (*)           | 14,210 | 13,834      | 13,688                          | 13,564         |

\* Expected change following the revitalization plan is not included.



#### Disclaimer

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