

Eleven-Year Financial and Non-Financial Summary

Nippon Paper Industries Co., Ltd. and Consolidated Subsidiaries*1
Fiscal Years Ended March 31

(Millions of yen)

	FY2012/3	FY2013/3	FY2014/3	FY2015/3	FY2016/3	FY2017/3	FY2018/3	FY2019/3	FY2020/3	FY2021/3	FY2022/3
Profit / Loss (Fiscal Year)											
Net sales	1,042,436	1,025,078	1,081,277	1,052,491	1,007,097	992,428	1,046,499	1,068,703	1,043,912	1,007,339	1,045,086
Cost of sales	803,653	796,411	844,603	825,576	800,185	787,464	846,109	871,218	832,151	803,686	872,011
Operating income	36,524	25,145	28,536	23,656	22,623	23,764	17,613	19,615	35,048	19,233	12,090
Ordinary income	6,057	23,081	28,188	23,204	17,123	26,994	18,649	23,901	30,524	12,276	14,490
Profit (loss) attributable to owners of parent	(41,675)	10,652	22,770	23,183	2,424	8,399	7,847	(35,220)	14,212	3,196	1,990
Cash flows from operating activities	60,114	65,978	75,763	81,846	52,419	87,087	44,944	59,760	67,036	84,197	72,378
Cash flows from investing activities	(46,626)	(61,766)	(24,861)	(42,483)	16,270	(65,278)	(62,731)	(47,461)	(70,113)	(182,945)	(61,247)
Free cash flow	13,488	4,212	50,902	39,363	68,689	21,809	(17,787)	12,299	(3,077)	(98,748)	11,131
Financial Position (End of Fiscal Year)											
Total assets	1,527,635	1,497,729	1,480,894	1,495,622	1,390,918	1,388,885	1,429,892	1,390,814	1,363,469	1,547,326	1,639,286
Total current assets	546,344	507,335	505,417	484,498	502,912	486,205	490,479	515,407	496,871	533,764	617,934
Total property, plant and equipment	752,501	747,423	729,179	715,406	669,298	686,813	717,927	677,613	680,524	782,012	774,989
Other non-current assets	228,789	242,970	246,297	295,716	218,707	215,867	221,484	197,792	186,074	231,549	246,363
Total liabilities	1,160,983	1,101,269	1,054,309	1,005,881	966,233	953,974	986,493	995,470	976,892	1,122,605	1,200,682
Total net assets	366,652	396,460	426,584	489,740	424,685	434,911	443,398	395,343	386,577	424,721	438,604
Interest-bearing debt	838,285	830,220	775,597	731,834	703,831	678,504	693,562	688,703	689,937	828,870	898,125
Other											
Capital investment	57,172	53,323	47,162	48,518	46,899	51,289	72,765	60,338	70,636	57,929	58,107
Depreciation	74,352	64,903	63,181	61,374	57,672	55,083	57,892	60,422	58,705	63,357	66,549
Research and development expenses	6,484	6,348	5,690	5,431	5,555	5,622	6,013	6,694	6,051	6,217	5,672
Per Share Data (Yen)											
Profit (loss) attributable to owners of parent	(359.90)	92.00	196.67	200.27	20.95	72.57	67.80	(304.34)	122.89	27.67	17.23
Cash dividends	30.00	40.00	40.00	50.00	60.00	60.00	60.00	30.00	40.00	40.00	40.00
Financial Indicators											
Operating income margin	3.5%	2.5%	2.6%	2.2%	2.2%	2.4%	1.7%	1.8%	3.4%	1.9%	1.2%
EBITDA (Millions of yen)	114,754	93,752	96,333	89,467	85,145	83,571	80,137	84,583	97,779	86,940	81,546
Return (loss) on equity (ROE)	(10.9%)	2.8%	5.6%	5.1%	0.5%	2.0%	1.8%	(8.6%)	3.7%	0.8%	0.5%
Return on assets (ROA)	1.2%	2.3%	2.7%	2.2%	2.0%	2.6%	1.9%	2.2%	2.7%	1.3%	1.3%
Return on invested capital (ROIC)	1.5%	2.9%	3.3%	2.8%	2.4%	3.2%	2.3%	2.9%	3.5%	1.6%	1.7%
Adjusted net debt/equity ratio (times)	1.94	1.89	1.70	1.55	1.47	1.49	1.61	1.76	1.75	1.86	1.89
Overseas sales ratio	10.1%	9.7%	12.0%	13.3%	13.8%	14.3%	17.0%	17.5%	16.2%	20.5%	27.0%
ESG Indicators*2											
Percentage of outside directors	0%	0%	11.1%	11.1%	12.5%	22.2%	22.2%	22.2%	33.3%	33.3%	33.3%
Forest certification acquisition rate	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
GHG emissions*3 (Million tonnes-CO ₂)	-	-	8.5	-	-	-	8.1	7.9	7.4	6.9	6.8
Waste recycling rate*4	96.7%	95.8%	95.9%	98.2%	97.6%	98.4%	98.6%	98.3%	97.3%	97.6%	97.9%
Percentage of female managers*5	-	1.49%	1.48%	1.57%	1.60%	1.86%	2.47%	2.29%	2.43%	2.65%	2.71%
Lost-time injury frequency rate (LTIFR)*6	0.37	0.58	0.53	0.62	0.44	0.40	0.64	0.77	0.79	0.79	0.55
Number of employees on a consolidated basis (end of fiscal year)	13,407	13,052	13,107	12,771	11,741	13,057	12,881	12,943	12,592	16,156	16,129

*1 Nippon Paper Industries Co., Ltd. merged with and absorbed its parent company Nippon Paper Group, Inc. and was publicly listed on April 1, 2013.

For this reason, figures for FY2013/3 and prior fiscal years represent the financial results of Nippon Paper Group, Inc.

*2 Data available on a continuing yearly basis have been provided for comparison purposes, considering changes in the scope of aggregation and similar factors.

*3 Scope: Consolidated and non-consolidated subsidiaries

*4 Scope: Consolidated subsidiaries in Japan

*5 Scope: Nippon Paper Industries

*6 Scope: Manufacturing offices belonging to Nippon Paper Industries, Nippon Paper Papyrus, Nippon Paper Crecia, and Nippon Paper Liquid Package Product (including affiliated companies)

· Free cash flow = Cash flows from operating activities + Cash flows from investing activities

· Interest-bearing debt = Short-term borrowings + Long-term debt

· EBITDA = Operating income + Depreciation + Dividend income + Interest income + Amortization of goodwill

· Return (loss) on equity (ROE) = Profit (loss) attributable to owners of parent / [Average of balances at the beginning and end of fiscal year (Shareholders' equity + Accumulated other comprehensive income)] x 100

· Return on assets (ROA) = (Ordinary income + interest expense) / Total assets at end of fiscal year x 100

· Return on invested capital (ROIC) = (Ordinary income + Interest expense) / (Year-end shareholders' equity + Year-end accumulated other comprehensive income + Year-end balance of interest-bearing debt) x 100

· Adjusted net debt/equity ratio = (Net interest-bearing debt - Equity-type debt) / (Shareholders' equity + Equity-type debt)

· Equity-type debt: The amount of debt financed by hybrid loans that has been recognized as equity credit by ratings agencies (50% of the financed amount)

Corporate Overview

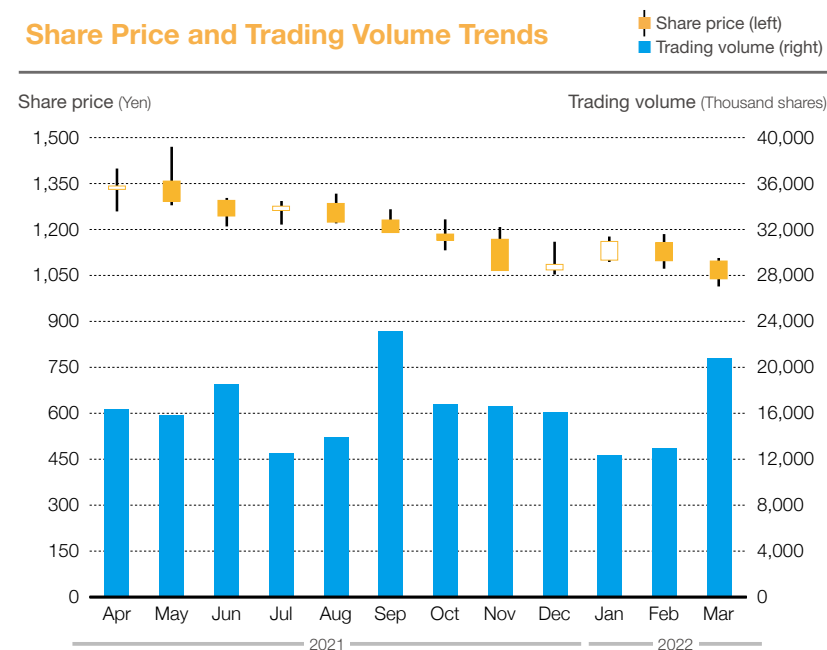
Company Name	Nippon Paper Industries Co., Ltd.
Head Office	4-6 Kanda-Surugadai, Chiyoda-ku, Tokyo 101-0062, Japan
Establishment	August 1, 1949
Number of Employees	5,237 non-consolidated 16,129 consolidated
Capital	¥104,873 million
Shares	Number of shares authorized to be issued 300,000,000 shares Number of shares issued 116,254,892 shares (including 361,839 shares of treasury stock)
Number of Shareholders	167,005

Major Shareholders

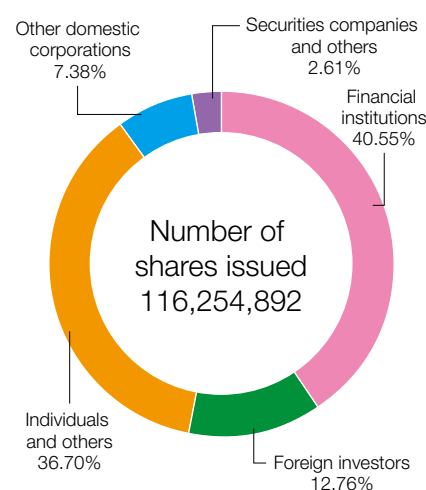
Name	Shares Held	Shareholding Ratio (%)
The Master Trust Bank of Japan, Ltd. (Trust Account)	17,355,700	14.98
Custody Bank of Japan, Ltd. (Trust Account)	8,946,200	7.72
Ichigo Trust Pte. Ltd.	4,590,800	3.96
Nippon Paper Industries Co., Ltd. Employee Share Ownership Association	3,174,729	2.74
Nippon Life Insurance Company	2,473,165	2.13
Nippon Paper Industries Co., Ltd. Business Partners Share Ownership Association	2,276,500	1.96
TAIJU LIFE INSURANCE COMPANY LIMITED	2,258,900	1.95
Mizuho Bank, Ltd.	2,000,000	1.73
The Norinchukin Bank	1,700,065	1.47
State Street Bank West Client - Treaty 505234	1,148,100	0.99

* The shareholding ratio was calculated after deducting 361,839 shares of treasury stock.

Share Price and Trading Volume Trends



Percentage of Shares Held by Shareholder Type



ESG Databook 2022

The Nippon Paper Group has issued the ESG Databook 2022 on its website at the same time as this report. In the ESG Databook 2022, the Group discloses information on activities related to ESG (Environmental, Social, and Governance) to all stakeholders. The ESG Databook 2022 was prepared in accordance with the Core option of the Global Reporting Initiative (GRI) Sustainability Reporting Standards.

https://www.nipponpapergroup.com/english/csr/npg_esgdb2022_e_ALL.pdf



Online Resources

IR Library:

<https://www.nipponpapergroup.com/english/ir/library/>



Sustainability Website:

<https://www.nipponpapergroup.com/english/csr/>



Securities Report (Japanese only):

<https://disclosure.edinet-fsa.go.jp/>
(EDINET code: E11873)



Corporate Governance Report:

<https://www.nipponpapergroup.com/english/ir/20220704ecg.pdf>



External Evaluations



FTSE Blossom Japan



FTSE Blossom Japan Sector Relative Index



2022 CONSTITUENT MSCI JAPAN ESG SELECT LEADERS INDEX

2022 CONSTITUENT MSCI JAPAN EMPOWERING WOMEN INDEX (WIN)



The Development Bank of Japan (DBJ) has awarded Nippon Paper Industries **its highest** environmental rating, citing its particularly advanced environmental initiatives. Environmental rating acquired: November 2018



Sumitomo Mitsui Banking Corporation (SMBC) has awarded Nippon Paper Industries **the AAA rating**, its highest rating for ESG / SDGs assessment-based financing.