# **Notice of Changes in Directors and Others**

Nippon Paper Industries Co., Ltd. is pleased to announce that it has informally decided on following changes in Directors, Corporate Auditors, and others today. The changes will be formally approved at the 92<sup>th</sup> Ordinary General Meeting of Shareholders scheduled to be held on June 29, 2016, and at the meeting of the Board of Directors that will be held after the close of the General Meeting.

### **Details of Changes (as of June 29, 2016)**

- 1. Changes in Representative Director None.
- 2. Changes in Director

None.

### 3. Newly Appointed Director and Corporate Auditor

| New Position                | Name           | Current Position |
|-----------------------------|----------------|------------------|
| Director                    | Makoto Fujioka | -                |
| (Outside Director)          |                |                  |
| Corporate Auditor           | Yoko Hatta     | -                |
| (Outside Corporate Auditor) |                |                  |

Profile of Newly Appointed Outside Director and Outside Corporate Auditor See Appendix 3.

#### 4. Retiring Corporate Auditor

Kunio Sakamoto Currently Corporate Auditor (Outside Corporate Auditor)

#### 5. Changes in Executive Officers

(1) Details of Changes in Executive Officers

| New Position                       | Name          | Current Position                   |
|------------------------------------|---------------|------------------------------------|
| Senior Managing Executive Officer, | Shinichi Sato | Senior Managing Executive Officer, |
| and General Manager of Sales       |               | and General Manager of Printing    |
| Management & Planning Division     |               | Paper Sales Division, in charge of |
|                                    |               | International Sales Management &   |
|                                    |               | Planning Department                |
| Executive Officer, and General     | Tetsuya Oichi | Executive Officer, and General     |
| Manager of Nakoso Mill             |               | Manager of Paper-Pak Division      |
| Executive Officer, and General     | Toru Otowa    | Executive Officer, and General     |
| Manager of Ishinomaki Mill and     |               | Manager of Fuji Mill               |
| Iwanuma Mill                       |               |                                    |

| Executive Officer, and General    | Kazumori       | Executive Officer, and General    |
|-----------------------------------|----------------|-----------------------------------|
| Manager of Business Communication | Fukushima      | Manager of Kushiro Mill           |
| & Industrial Paper Sales Division |                |                                   |
| Executive Officer, and General    | Atsushi O'haru | Executive Officer, and General    |
| Manager of Printing Paper Sales   |                | Manager of Business Communication |
| Division                          |                | Paper Sales Division              |

(2) Newly Appointed Executive Officer

| New Position                   | Name     | Current Position                |
|--------------------------------|----------|---------------------------------|
| Executive Officer, and General | Yasuhito | Deputy General Manager of       |
| Manager of Paper-Pak Division  | Obayashi | Paper-Pak Division, and General |
|                                |          | Manager of Paper-Pak Sales      |
|                                |          | Development Department          |

### (3) Retiring Executive Officers

| (-)                |  |
|--------------------|--|
| Tsutomu Naitou     | Currently Executive Officer, and General Manager of Nakoso Mill  |
| Hitoshi Kemuriyama | Currently Executive Officer, and General Manager of Ishinomaki Mill and<br>Iwanuma Mill, to be appointed as President & Representative Director of<br>Nippon Paper Unitec Co., Ltd. as of June 17, 2016. |
| Kazunobu Toyama    | Currently Executive Officer, and General Manager of Duplex Board & Industrial Paper Sales Division   |

## (4) Relevant Personnel Changes

| New Position                    | Name       | Current Position                     |
|---------------------------------|------------|--------------------------------------|
| General Manager of Kushiro Mill | Atsumi     | Deputy General Manager of Hokkaido   |
|                                 | Yasunaga   | Mill, and General Manager of         |
|                                 |            | Hokkaido Mill - Asahikawa            |
| General Manager of Fuji Mill    | Shinichiro | Deputy General Manager of            |
|                                 | Nakamura   | Yatsushiro Mill, and General Manager |
|                                 |            | of Plant Engineering Department      |

## 6. Organizational Changes

- (1) Establish Sales Management & Planning Division
- (2) Integrates Business Communication Paper Sales Division and Duplex Board & Industrial Paper Sales Division, Establish Business Communication & Industrial Paper Sales Division

# (Appendix 1.)

| Chairman                 | Yoshio Haga       |          |
|--------------------------|-------------------|----------|
| President                | Fumio Manoshiro   |          |
| Executive Vice President | Shuhei Marukawa   |          |
| Director                 | Kazufumi Yamasaki |          |
| Director                 | Akihiro Utsumi    |          |
| Director                 | Toru Nozawa       |          |
| Director                 | Hirofumi Fujimori |          |
| Director                 | Yoshimitsu Aoyama | *outside |
| Director                 | Makoto Fujioka    | *outside |
| Corporate Auditor        | Hiroshi Matsuo    |          |
| Corporate Auditor        | Mitsuo Nagoshi    |          |
| Corporate Auditor        | Seiichi Fusamura  | *outside |
| Corporate Auditor        | Yoko Hatta        | *outside |

# List of Directors and Corporate Auditors of Nippon Paper Industries Co., Ltd. (June 29, 2016; underlined parts indicate changes)

# (Appendix 2.)

# List of Executive Officers of Nippon Paper Industries Co., Ltd. (June 29, 2016; underlined parts indicate changes)

| President & Chief Executive Officer | Fumio Manoshiro    |  |
|-------------------------------------|--------------------|--|
| Executive Vice President            | Shuhei Marukawa    | General Manager of CSR Division,<br>in charge of Personnel & General Affairs<br>Division   |
| Senior Managing Executive Officer   | Shinichi Sato      | General Manager of Sales Management & <u>Planning Division</u>   |
| Managing Executive Officer          | Kazufumi Yamasaki  | General Manager of Research & Development<br>Division, in charge of Technical & Engineering<br>Division and Energy Business Division |
| Managing Executive Officer          | Masahiko Ota       | General Manager of Chemical Division   |
| Managing Executive Officer          | Ken Hamaoki        | General Manager of Iwakuni Mill and Otake<br>Mill  |
| Executive Officer                   | Tetsuya Oichi      | General Manager of Nakoso Mill   |
| Executive Officer                   | Toru Otowa         | <u>General Manager of Ishinomaki Mill and</u><br><u>Iwanuma Mill</u>   |
| Executive Officer                   | Takahiro Maeda     | General Manager of News Printing Sales<br>Division   |
| Executive Officer                   | Akihiro Utsumi     | General Manager of Personnel & General<br>Affairs Division   |
| Executive Officer                   | Toru Nozawa        | General Manager of Corporate Planning<br>Division, in charge of Subsidiaries and<br>Affiliated Companies                             |
| Executive Officer                   | Kazumori Fukushima | General Manager of Business Communication<br>& Industrial Paper Sales Division   |
| Executive Officer                   | Yozo Igarashi      | General Manager of Yatsushiro Mill   |
| Executive Officer                   | Satoru Muto        | General Manager of Containerboard Sales<br>Division  |
| Executive Officer                   | Hirofumi Fujimori  | General Manager of Financial Division  |

| Executive Officer | Takeo Konno      | General Manager of Hokkaido Mill                                 |
|-------------------|------------------|--|
| Executive Officer | Kunihiko Kashima | Chief Executive Officer, Australian Paper                        |
| Executive Officer | Akihiko Yoshida  | General Manager of Akita Mill                                    |
| Executive Officer | Tetsuya Yamamoto | General Manager of Kanto Mill                                    |
| Executive Officer | Shoji Ueda       | General Manager of Technical & Engineering                       |
|                   |                  | Division, and General Manager of Plant<br>Engineering Department |
| Executive Officer | Atsushi O'haru   | Ŭ  |

(Appendix 3.)

# Profile of Newly Appointed Outside Director and Corporate Auditor (June 29, 2016)

| (1) Newly Appointed  | Outside Director  |
|----------------------|---|
| Name:                | Makoto Fujioka  |
| Date of Birth:       | Mar. 27, 1950   |
| Career Summary       |   |
| Apr. 1972            | Entered the Ministry of International Trade and Industry (Currently Ministry of |
| 1                    | Economy, Trade and Industry)  |
|                      |   |
| Jun. 1996            | Deputy Director-General for Trade and Economy                                   |
|                      |   |
| Jul. 1998            | Deputy Director-General for International Exhibitions                           |
|                      |   |
| Feb. 2001            | Ambassador extraordinary and plenipotentiary to the United Arab Emirates        |
|                      |   |
| Sep. 2003            | Retired from the Ministry of Economy, Trade and Industry                        |
|                      |   |
| Oct. 2003            | Adviser of Nippon Light Metal Co., Ltd.   |
|                      |   |
| Jun. 2004            | Director, Executive Officer of the same   |
|                      |   |
| Jun. 2007            | Director, Senior Executive Officer of the same                                  |
|                      |   |
| Oct. 2012            | Director of Nippon Light Metal Holdings Co., Ltd. (in charge of CSR &           |
|                      | Auditing Administration Dept.) (thru Jun. 2015)                                 |
| Jun. 2013            | Director, Executive Vice President, Senior Executive Officer of Nippon Light    |
| Juli. 2013           | Metal Co., Ltd.   |
|                      | Metal Co., Etd.   |
| Jul. 2015            | Senior Director of Japan Association for Chemical Innovation (present)          |
| Jul. 2015            | Senior Director of Supart Association for Chemical Innovation (present)         |
| (2) Profile of Newly | Appointed Outside Corporate Auditor   |
| Name:                | Yoko Hatta  |
|                      |   |
| Date of Birth:       | June 8, 1952  |
| Career Summary       |   |
| Aug. 1988            | Joined Peat Marwick Main & Co. (Currently KPMG LLP New York Office)             |
| $A_{\rm mer} = 1007$ | Dertror of the same Office  |
| Aug. 1997            | Partner of the same Office  |
| San 2002             | Partner of KDMG Deet Marwick Tax Corporation (Currently KDMG Tex                |
| Sep. 2002            | Partner of KPMG Peat Marwick Tax Corporation (Currently KPMG Tax                |
|                      | Corporation)  |
| Jun. 2008            | Auditor of International Christian University (present)                         |
| Jun. 2000            | Auditor of international Christian Oniversity (present)                         |
| Jun. 2015            | Outside Audit & Supervisory Board Member of Kobayashi Pharmaceutical Co.,       |
|                      | Ltd. (present)  |
|                      |   |

\*There are no special interests between each of the candidates and Nippon Paper Industries Co., Ltd.

\*Mr. Fujioka is a candidate for Outside Director as provided in Article 2, Paragraph 3, Item 7 of the Ordinance for Enforcement of the Companies Act. Ms. Hatta is a candidate for Outside Corporate Auditor as provided in Article 2, Paragraph 3, Item 8 of the Ordinance for Enforcement of the Companies Act. They are scheduled to be registered as an Independent Officer pursuant to the provisions set forth by the Tokyo Stock Exchange.