Company name: Nippon Paper Industries Co., Ltd.

Representative: Toru Nozawa, President

(Stock code: 3863, First Section, TSE)

Notice of Changes in Directors and Others

Nippon Paper Industries Co., Ltd. (the Company) is pleased to announce that it has informally decided on following changes in Directors, Corporate Auditors, and others today. The changes will be formally approved at the 96th Ordinary General Meeting of Shareholders scheduled to be held on June 25, 2020, and at the meeting of the Board of Directors that will be held after the close of the General Meeting.

Details of Changes (as of June 25, 2020)

1. Change of Representative Directors

None

2. Changes in Directors

New Position	<u>Name</u>	Current Position
Director	Masanobu	Director
(concurrent)	Iizuka	(concurrent)
Executive Officer, and		Executive Officer, and General Manager
Chief Executive Officer of Opal		of Corporate Planning Division, in
		charge of Subsidiaries and Affiliated
		Companies

3. Newly Appointed Directors

New Position	<u>Name</u>	Current Position
Director	Yutaka Kunigo	_
(Outside Director)		
Corporate Auditor	Takafumi Okuda	_
(Outside Corporate Auditor)		

Profile of Newly Appointed Director and Corporate Auditor See Appendix 3.

4. Retiring Director and Corporate Auditor

New Position	<u>Name</u>	Current Position
To be retired	Yoshimitsu	Director
	Aoyama	(Outside Director)
To be retired	Seiichi	Corporate Auditor
	Fusamura	(Outside Corporate Auditor)

5. Changes in Executive Officers

(1) Details of Changes in Executive Officers

New Position	<u>Name</u>	Current Position
Managing Executive Officer, and	Atsushi O'haru	Executive Officer, and General
General Manager of Business		Manager of Business Communication
Communication & Industrial Paper		& Industrial Paper Sales Division
Sales Division		
Managing Executive Officer, and	Yasuhito	Executive Officer, and General
General Manager of Paper-Pack Sales	Obayashi	Manager of Paper-Pack Sales Division
Division		
Executive Officer, and General	Shoji Ueda	Executive Officer, and General
Manager of Iwakuni Mill		Manager of Iwakuni Mill and Otake
		Mill
Executive Officer, and General	Shigeru Inoue	Executive Officer, and General
Manager of Yatsushiro Mill		Manager of Kanto Mill
Executive Officer, and General	Atsumi	Executive Officer, and General
Manager of Ishinomaki Mill	Yasunaga	Manager of Ishinomaki Mill and
		Iwanuma Mill
Executive Officer, and General	Yasuhito	Executive Officer, and General
Manager of Shiraoi Mill	Murakami	Manager of Hokkaido Mill
Executive Officer, and General	Kazuto Shimada	Executive Officer, and General
Manager of Newsprint Sales Division		Manager of Yatsushiro Mill

(2) Newly Appointed Executive Officers

New Position	<u>Name</u>	Current Position
Executive Officer, and General	Kazunori Itaya	General Manager of Gotsu Mill
Manager of Chemical Sales Division		
Executive Officer, and General	Yoshisada	General Manager of Fuji Mill
Manager of Fuji Mill	Yamabe	
Executive Officer, and General	Akira Sebe	General Manager of Raw Material &
Manager of Raw Material &		Purchasing Division
Purchasing Division		

(3) Retiring Executive Officers

Takahiro Maeda Currently Managing Executive Officer, and General Manager of Newsprint Sales

Division.

Yozo Igarashi Currently Executive Officer, and General Manager of Chemical Sales Division, to

be appointed President & Representative Director of Flowric Co., Ltd. as of June 15,

2020.

(4) Relevant Personnel Changes

New Position	<u>Name</u>	Current Position
General Manager of Corporate Planning	Hiroya	Deputy General Manager of Corporate
Division, in charge of Subsidiaries and	Kakehashi	Planning Division and General Manager of
Affiliated Companies		Corporate Planning Department

General Manager of Asahikawa Mill	Tomomi Nojiri	Deputy General Manager of Iwanuma Mill and General Manager of Safety & Environmental Control Department and Technical Service Department, Iwanuma
		Mill
General Manager of Iwanuma Mill	Naohiro	Deputy General Manager of Iwakuni Mill
	Ishioka	and General Manager of Safety &
		Environmental Control Department,
		Iwakuni Mill
General Manager of Kanto Mill	Akira	Deputy General Manager of Business
	Kanamori	Communication & Industrial Paper Sales
		Division and General Manager of
		Industrial Paper Sales Department
General Manager of Gotsu Mill	Shoichi	General Manager of Chemical Production
	Yokomachi	Department, Iwakuni Mill
General Manager of Otake Mill	Daishiro	Deputy General Manager of Otake Mill
	Takigawa	and General Manager of Administration
		Department, Otake Mill

6. Organizational Changes

(1) Hokkaido Mill divides into Asahikawa Mill and Shiraoi Mill.

(Appendix 1.)

List of Directors and Corporate Auditors of Nippon Paper Industries Co., Ltd. (June 25, 2020; underlined parts indicate changes)

Chairman Fumio Manoshiro

President Toru Nozawa

Executive Vice President Kazufumi Yamasaki

Director Akihiro Utsumi

Director Takeo Konno

Director Masanobu Iizuka

Director Makoto Fujioka *outside

Director Yoko Hatta *outside

<u>Director</u> Yutaka Kunigo *outside

Corporate Auditor Hirofumi Fujimori

Corporate Auditor Kazunari Tatsu

<u>Corporate Auditor</u> Takafumi Okuda *outside

Corporate Auditor Nanako Aono *outside

(Appendix 2.)

List of Executive Officers of Nippon Paper Industries Co., Ltd. (June 25, 2020; underlined parts indicate changes)

President & Chief Executive Officer	Toru Nozawa	
Executive Vice President	Kazufumi Yamasaki	President, Nippon Paper Crecia Co., Ltd.
Senior Managing Executive Officer	Akihiro Utsumi	General Manager of Personnel & General Affairs Division
Senior Managing Executive Officer	Kazumori Fukushima	General Manager of Printing Paper Sales Division
Managing Executive Officer	Satoru Muto	President, Nippon Tokai Industrial Paper Supply Co., Ltd.
Managing Executive Offcer	Takeo Konno	General Manager of Sales Management & Planning Division
Managing Executive Officer	Atsushi O'haru	General Manager of Business Communication & Industrial Paper Sales Division
Managing Executive Officer	Yasuhito Obayashi	General Manager of Paper-Pak Sales Division
Executive Officer	Shoji Ueda	General Manager of Iwakuni Mill
Executive Officer	Shigeru Inoue	General Manager of Yatsushiro Mill
Executive Officer	Atsumi Yasunaga	General Manager of Ishinomaki Mill
Executive Officer	Masanobu Iizuka	Chief Executive Officer of Opal
Executive Officer	Yasuhiko Nishiguchi	General Manager of Kushiro Mill
Executive Officer	Shinichiro Nakamura	General Manager of Akita Mill
Executive Officer	Mitsuhiro Sugino	General Manager of Technical & Engineering Division, and General Manager of Energy Business Division
Executive Officer	Takashi Ochi	General Manager of Research & Development Division

Executive Officer	Yoshihide Kimura	General Manager of Nakoso Mill
Executive Officer	Yasuhito Murakami	General Manager of Shiraoi Mill
Executive Officer	Kazuto Shimada	General Manager of Newsprint Sales Division
Executive Officer	Tomoyasu Itakura	General Manager of Financial Division
Executive Officer	Kazunori Itaya	General Manager of Chemical Sales <u>Division</u>
Executive Officer	Yoshisada Yamabe	General Manager of Fuji Mill
Executive Officer	Akira Sebe	General Manager of Raw Material and Purchasing Division

(Appendix 3.)

Profile of Newly Appointed Outside Officers (June 25, 2020)

(1) Newly Appointed Outside Corporate Director

Name: Yutaka Kunigo

Brief History	
Nov. 17, 1954	Born
Apr. 1977	Joined Tokyo Gas Co., Ltd
Apr. 2007	Executive Officer and General Manager of Gas Resources Department of Energy Resources Business Division
Apr. 2010	Senior Executive Officer and Chief Executive of Energy Resources Business Division
Jun. 2013	Director, Senior Executive Officer and Chief Executive of Energy Production Division
Apr. 2014	Representative Director, Executive Vice President, Chief Executive of Energy Solution Division
Apr. 2015	Representative Director, Executive Vice President and in charge of Power Business Planning Department, Business Restructuring Project Department, Gas Business Deregulation Project Department, and Sales Innovation Planning Department
Apr. 2016	Representative Director, Executive Vice President, Head of Power Business, in charge of Power Business Planning Department (~Mar.2017)
Apr. 2017	Director and Chairman of the Board of Tokyo Gas Engineering Solutions Corporation (~Mar.2020)

(2) Newly Appointed Outside Corporate Auditor

Name: Takafumi Okuda

Brief	History

Aug.2016

Jun. 19, 1951 Born Apr. 1976 Assistant Judge of the Tokyo District Court Judge of the Tokyo District Court Apr. 1988 Feb. 2002 Chief Judge of the Tokyo District Court Apr. 2006 Judge of the Tokyo High Court May, 2007 President of the Niigata District Court Jun. 2009 Chief Judge of the Tokyo High Court Apr. 2015 President of the Yokohama District Court Jun. 2016 Retired

Registered as a lawyer (Tokyo Bar Association)

Special Council of Mori Hamada & Matsumoto, the law firm.(present)

^{*}There are no special interests between the candidates and Nippon Paper Industries Co., Ltd.

^{*}Mr. Kunigo is a candidate for Outside Director as provided in Article 2, Paragraph 3, Item 7 of the Ordinance for Enforcement of the Companies Act, and Mr. Okuda is a candidate for Outside Corporate Auditor as provided in Article 2, Paragraph 3, Item 8 of the Ordinance for Enforcement of the Companies Act. They are scheduled to be registered as Independent Officers pursuant to the provisions set forth by the Tokyo Stock Exchange.