Company name : Nippon Paper Industries Co., Ltd.

Representative : Toru Nozawa, President

(Stock code: 3863, First Section, TSE)

Notice of Changes in Representative Directors, Directors and Others

Nippon Paper Industries Co., Ltd. (the Company) is pleased to announce that it has informally decided on following changes in Representative Directors, Directors and others today. The changes will be formally approved at the 97th Ordinary General Meeting of Shareholders scheduled to be held on June 29, 2021, and at the meeting of the Board of Directors that will be held after the close of the General Meeting.

Details of Changes (as of June 29, 2021)

- 1. Changes in Representative Directors
- (1) Purpose of Changes Continued strengthening of the management structure

(2) Newly Appointed Representative Director

New Position	<u>Name</u>	Current Position
Executive Vice President &	Kazumori	Senior Managing Executive Officer,
Representative Director	Fukushima	and General Manager of Printing
(concurrent)		Paper Sales Division
President & Representative Director		
of Nippon Paper Crecia Co., Ltd.(June		
23)		

(3) Profile of New Representative Director See Appendix 1.

(4) Retiring Representative Director

New Position	<u>Name</u>	Current Position
To be retired	Kazufumi	Executive Vice President &
	Yamasaki	Representative Director
		(concurrent)
		President & Representative Director
		of Nippon Paper Crecia Co., Ltd.
		(June 23)

2. Changes in Directors

New Position	<u>Name</u>	Current Position
Director	Masanobu	Director
(concurrent)	Iizuka	(concurrent)
Managing Executive Officer, and		Executive Officer, and
Chief Executive Officer of Opal		Chief Executive Officer of Opal

Senior Audit & Supervisory Board	Kazunari Tatsu	Audit & Supervisory Board Member
Member		

3. Newly Appointed Directors

New Position	<u>Name</u>	Current Position
Director	Atsushi O'haru	Managing Executive Officer, and
(concurrent)		General Manager of Business
Managing Executive Officer, and		Communication & Industrial Paper
General Manager of Sales Planning		Sales Division
Division		
Director	Tomoyasu	Executive Officer, and General
(concurrent)	Itakura	Manager of Financial Division
Executive Officer, and General		
Manager of Financial Division		
Audit & Supervisory Board Member	Tomoyoshi	Deputy General Manager of Sales
	Nishimoto	Management & Planning Division,
		and General Manager of Sales
		Planning Department

4. Retiring Directors and Audit & Supervisory Board Member

Akihiro Utsumi Currently Director (concurrent) Senior Managing Executive Officer,

and General Manager of Personnel & General Affairs Division

Takeo Konno Currently Director (concurrent) Managing Executive Officer, and General Manager

of Sales Management & Planning Division, to be appointed as President & Representative Director of Nippon Paper Logistics Co., Ltd. as of June 17, 2021.

Hirofumi Fujimori Currently Audit & Supervisory Board Member

5. Changes in Executive Officers

(1) Details of Changes in Executive Officers

New Position	<u>Name</u>	Current Position
Managing Executive Officer, and	Atsumi	Executive Officer, and General
General Manager of Iwakuni Mill	Yasunaga	Manager of Ishinomaki Mill
Managing Executive Officer, and	Yasuhiko	Executive Officer, and General
General Manager of Kushiro Mill	Nishiguchi	Manager of Kushiro Mill
Managing Executive Officer, and	Yoshihide	Executive Officer, and General
General Manager of Nakoso Mill	Kimura	Manager of Nakoso Mill
Executive Officer, and General	Shinichiro	Executive Officer, and General
Manager of Ishinomaki Mill	Nakamura	Manager of Akita Mill
Executive Officer, and General	Mitsuhiro	Executive Officer, and General
Manager of Biomass Material	Sugino	Manager of Technical & Engineering
Business Division, and General		Division, and General Manager of
Manager of Business Transformation		Energy Business Division
Promotion Office		

Executive Officer, and General	Yasuhito	Executive Officer, and General
Manager of Technical & Engineering	Murakami	Manager of Shiraoi Mill
Division		
Executive Officer, and General	Kazuto Shimada	Executive Officer, and General
Manager of Printing Paper Sales		Manager of Newsprint Sales Division
Division		
Executive Officer, and General	Akira Sebe	Executive Officer, and General
Manager of Corporate Planning		Manager of Raw Material &
Division, in charge of Subsidiaries and		Purchasing Division
Affiliated Companies, and		
International Business Division		

(2) Newly Appointed Executive Officers

New Position	<u>Name</u>	Current Position
Executive Officer, and General	Osamu	Deputy General Manager of Business
Manager of Business Communication	Niwaguchi	Communication & Industrial Paper
Paper Sales Division		Sales Division
Executive Officer, and General	Tomomi Nojiri	General Manager of Asahikawa Mill
Manager of Asahikawa Mill		
Executive Officer, and General	Tetsuaki	Deputy General Manager of
Manager of Newsprint Sales Division	Taniguchi	Newsprint Sales Division, and
		General Manager of Newsprint Sales
		Department
Executive Officer, and General	Daishiro	General Manager of Otake Mill
Manager of Duplex Board &	Takigawa	
Packaging Paper Sales Division		
Executive Officer, and Director of	Hideki	Director of Nippon Tokai Industrial
Nippon Tokai Industrial Paper Supply	Sugimura	Paper Supply Co., Ltd.
Co., Ltd.		

(3) Retiring Executive Officers

Satoru Muto Currently Managing Executive Officer, and President & Representative Director of

Nippon Tokai Industrial Paper Supply Co., Ltd. to be appointed as President & Representative Director of of Nippon Tokai Industrial Paper Supply Co., Ltd.

Shoji Ueda Currently Executive Officer, and General Manager of Iwakuni Mill, to be appointed

as President & Representative Director of Nippon Paper Unitec Co.,Ltd. as of June

25,2021

(4) Relevant Personnel Changes

New Position	<u>Name</u>	Current Position
General Manager of Personnel &	Koichiro	General Manager of Personnel
General Affairs Division, and General	Takahashi	Department, Personnel & General
Manager of Personnel Department		Affairs Division

General Manager of International	Kenichi Numata	Deputy General Manager of Sales
Business Division		Management & Planning Division, and
		General Manager of International
		Sales Department
General Manager of Raw Materials &	Koichi Sato	General Manager of Purchasing
Purchasing Division		Department, Raw Materials &
		Purchasing Division
Deputy General Manager of	Hiroshi Kohama	General Manager of Innovative
Research & Development Division		Material Sales Division
General Manager of Energy Business	Yoshinori	General Manager of Energy Business
Division, and General Manager of	Matsubara	Department, Energy Business
Energy Business Department		Division
General Manager of Shiraoi Mill	Masato	General Manager of Production
	Takahashi	Department, Shiraoi Mill
General Manager of Akita Mill	Hiroya	General Manager of Corporate
	Kakehashi	Planning Division, in charge of
		Subsidiaries and Affiliated Companies
General Manager of Otake Mill	Hiroshi Fujita	Deputy General Manager of
		Yatsushiro Mill, and General Manager
		of Safety & Environmental Control
		Department, Yatsushiro Mill

6. Organizational Changes

- (1) Establish "International Business Division"
- (2) Abolish Innovative Material Sales Division, and establish "Biomass Material Business Division"
- (3) Abolish Sales Management & Planning Division, and establish "Sales Planning Division"
- (4) Abolish Business Communication & Industrial Paper Sales Division, and establish "Business Communication Paper Sales Division" and "Duplex Board & Packaging Paper Sales Division"

(Appendix 1.)

Profile of New Representative Director

Name: Kazumori Fukushima

Final education: Graduated from School of Agriculture, Hokkaido University in March 1980

Date of birth: February 12, 1958 Birthplace: Hokkaido Prefectur

Career Summary

April 1980 Joined Sanyo-Kokusaku Pulp Co., Ltd.

February 2003 Appointed General Manager of Paper Production Department I, Ishinomaki

Mill of Nippon Paper Industries Co., Ltd.

July 2005 Appointed General Manager of Paper Production Department II, Ishinomaki

Mill of Nippon Paper Industries Co., Ltd.

April 2006 Appointed General Manager of Production Department, Shiraoi Mill of Nippon

Paper Industries Co., Ltd.

June 2007 Appointed Deputy General Manager of Shiraoi Mill, and General Manager of

Production Department, Shiraoi Mill of Nippon Paper Industries Co., Ltd.

July 2008 Appointed Deputy General Manager of Shiraoi Mill of Nippon Paper Industries

Co., Ltd.

July 2009 Appointed Deputy General Manager of Asahikawa Mill, and General Manager

of Plant Engineering Department, Asahikawa Mill, and Deputy General

Manager of Shiraoi Mill of Nippon Paper Industries Co., Ltd.

April 2010 Appointed Deputy General Manager of Hokkaido Mill, and General Manager of

Safety & Environmental Control Department, Hokkaido Mill, and General Manager of Hokkaido Mill – Asahikawa of Nippon Paper Industries Co., Ltd.

April 2011 Appointed Deputy General Manager of Ishinomaki Mill and Iwanuma Mill of

Nippon Paper Industries Co., Ltd.

June 2011 Appointed Deputy General Manager of Ishinomaki Mill, and General Manager

of Safety & Environmental Control Department, Ishinomaki Mill, and General Manager of Paper Production Department, Ishinomaki Mill, and Deputy General Manager of Iwanuma Mill of Nippon Paper Industries Co., Ltd.

August 2011 Appointed Deputy General Manager of Ishinomaki Mill, and General Manager

of Safety & Environmental Control Department, Ishinomaki Mill, and Deputy

General Manager of Iwanuma Mill of Nippon Paper Industries Co., Ltd.

June 2012 Appointed Deputy General Manager of Ishinomaki Mill, and General Manager

of Safety & Environmental Control Department, Ishinomaki Mill of Nippon

Paper Industries Co., Ltd.

April 2013 Appointed Executive Officer, and General Manager of Kushiro Mill of Nippon

	Paper Industries Co., Ltd.
June 2016	Appointed Executive Officer, and General Manager of Business Communication & Industrial Paper Sales Division of Nippon Paper Industries Co., Ltd.
June 2017	Appointed Managing Executive Officer, and General Manager of Business Communication & Industrial Paper Sales Division of Nippon Paper Industries Co., Ltd.
June 2019	Appointed Senior Managing Executive Officer, and General Manager of Printing Paper Sales Division of Nippon Paper Industries Co., Ltd.

Number of shares held in Nippon Paper Industries Co., Ltd.: 11,851 (as of March 31, 2021)

(Appendix 2.)

List of Directors and Audit & Supervisory Board Members of Nippon Paper Industries Co., Ltd. (June 29, 2021; underlined parts indicate changes)

Chairman Fumio Manoshiro

President Toru Nozawa

<u>Executive Vice President</u> Kazumori Fukushima

<u>Director</u> Atsushi O'haru

Director Masanobu Iizuka

<u>Director</u> Tomoyasu Itakura

Director Makoto Fujioka *outside

Director Yoko Hatta *outside

Director Yutaka Kunigo *outside

Senior Audit & Supervisory

Board Member Kazunari Tatsu

Audit & Supervisory

Board Member Tomoyoshi Nishimoto

Audit & Supervisory

Board Member Takafumi Okuda *outside

Audit & Supervisory

Board Member Nanako Aono *outside

(Appendix 3.)

List of Executive Officers of Nippon Paper Industries Co., Ltd. (June 29, 2021; underlined parts indicate changes)

President & Chief Executive Officer	Toru Nozawa	
Executive Vice President	Kazumori Fukushima	President, Nippon Paper Crecia Co., Ltd.
Managing Executive Officer	Atsushi O'haru	General Manager of Sales Planning <u>Division</u>
Managing Executive Officer	Yasuhito Obayashi	General Manager of Paper-Pak Sales Division
Managing Executive Officer	Atsumi Yasunaga	General Manager of Iwakuni Mill
Managing Executive Officer	Masanobu Iizuka	Chief Executive Officer of Opal
Managing Executive Officer	Yasuhiko Nishiguchi	General Manager of Kushiro Mill
Managing Executive Officer	Yoshihide Kimura	General Manager of Nakoso Mill
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Executive Officer	Shigeru Inoue	General Manager of Yatsushiro Mill
Executive Officer Executive Officer	Shigeru Inoue Shinichiro Nakamura	General Manager of Yatsushiro Mill General Manager of Ishinomaki Mill
	-	-
Executive Officer	Shinichiro Nakamura	General Manager of Ishinomaki Mill General Manager of Biomass Material Business Division, and General Manager of Business Transformation
Executive Officer Executive Officer	Shinichiro Nakamura Mitsuhiro Sugino	General Manager of Ishinomaki Mill General Manager of Biomass Material Business Division, and General Manager of Business Transformation Promotion Office General Manager of Research &
Executive Officer Executive Officer Executive Officer	Shinichiro Nakamura Mitsuhiro Sugino Takashi Ochi	General Manager of Ishinomaki Mill General Manager of Biomass Material Business Division, and General Manager of Business Transformation Promotion Office General Manager of Research & Development Division General Manager of Technical &

Executive Officer	Kazunori Itaya	General Manager of Chemical Sales Division
Executive Officer	Yoshisada Yamabe	General Manager of Fuji Mill
Executive Officer	Akira Sebe	General Manager of Corporate Planning Division, in charge of Subsidiaries and Affiliated Companies, and International Business Division
Executive Officer	Osamu Niwaguchi	General Manager of Business Communication Paper Sales Division
Executive Officer	Tomomi Nojiri	General Manager of Asahikawa Mill
Executive Officer	Tetsuaki Taniguchi	General Manager of Newsprint Sales <u>Division</u>
Executive Officer	Daishiro Takigawa	General Manager of Duplex Board & Packaging Paper Sales Division
Executive Officer	Hideki Sugimura	Director of Nippon Tokai Industrial Paper Supply Co., Ltd.