Company name: Nippon Paper Industries Co., Ltd.

Representative : Toru Nozawa, President

(Stock code: 3863, First Section, TSE)

Notice of Changes in Director and Others

Nippon Paper Industries Co., Ltd. (the Company) is pleased to announce that it has informally decided on following changes in Representative Executive Officer and Organizational Changes today. The changes will be formally approved at the Board of Directors scheduled to be held on Sep 27, 2021.

Details of Changes

1. Changes in Executive Officers (as of Sep 30, 2021)

New Position	<u>Name</u>	Current Position
To be retired	Yasuhiko	Managing Executive Officer, and
	Nishiguchi	General Manager of Kushiro Mill
Executive Vice President & Director of Nippon Paper Papylia Co., Ltd. as of Oct 1,2021		

2. Organizational Changes (as of Oct 1, 2021)

(1)Kushiro Mill (factory) abolished due to withdrawal from Pulp and Paper business, and establish "Kushiro Mill (business hub) "