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<注記> Notes

- * 2018年度より報告セグメントの区分を変更しています。
- * 2020年4月30日付でのオローラ社豪州・ニュージーランド事業の板紙パッケージ部門の譲受けに伴い、旧オーストラリアン・ペーパー社の既存事業を含めた事業体「Opal社」として運営しています。これにより、従来、紙・板紙事業に含めていた旧オーストラリアン・ペーパー社は、2020年度より「Opal社」として生活関連事業に含めており、2019年度に遡って修正しています。
- * 2021年度より「収益認識に関する会計基準」（企業会計基準第29号 2020年3月31日）等を適用しています。
- * 金額は、百万円未満を切り捨てて表示しています。
- * 会計基準等の変更により、過去に遡って数値を修正する可能性があります。
- * 監査された数値や詳細な情報に関しては、有価証券報告書をご参照ください。

<https://www.nipponpapergroup.com/ir/library/Financial/>

- * From FY2019/3, we have changed segment classification.
- * Following the acquisition of Orora Limited's paperboard and fiber-based packaging business in Australia and New Zealand on April 30, 2020, the company is operating as Opal, including the existing businesses of the former Paper Australia Pty. Ltd. As a result, the former Paper Australia Pty. Ltd., which was previously included in the Paper and Paperboard Business, is now included in the Daily-Life Products business as "Opal" from FY2021/3 and also has been retroactively adjusted to FY2020/3.
- * Nippon Paper Industries Co., Ltd. has applied the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. effective from the beginning of FY2022/3.
- * Amounts are rounded down to the nearest million yen.
- * Figures may be retrospectively adjusted due to changes in accounting standards.
- * For audited figures and detailed information, please refer to the Annual Securities Report. (Japanese only)



理念 Mission

日本製紙グループは世界の人々の豊かな暮らしと文化の発展に貢献します

NIPPON PAPER GROUP aims to contribute to better living and cultural progress everywhere it does business.

目指す企業像 Vision

以下の要件を満たす、社会から永続的に必要とされる企業グループ

1. 事業活動を通じて持続可能な社会の構築に寄与する

Drive social sustainability through our business

2. お客様のニーズに的確に応える

Delight our customers

3. 社員が誇りを持って明るく仕事に取り組む

Instill pride in employees

4. 安定して利益を生み出し社会に還元する

Give back to society

重視する価値 Values

Challenge , Fairness , Teamwork

スローガン Slogan

木とともに未来を拓く ～日本製紙グループ～

Shaping the Future with Trees — NIPPON PAPER GROUP—

木とともに未来を拓く総合バイオマス企業として、これまでにない新たな価値を創造し続け、真に豊かな暮らしと文化の発展に貢献します。

Constantly creating new value and contributing to better living and cultural progress, as a comprehensive biomass company shaping the future with trees.



	主要製品・サービス／連結子会社数 Main Products and Services / Number of Consolidated Subsidiaries	事業内容／主な連結子会社 Business Introduction / Major Consolidated Subsidiaries
紙・板紙事業 Paper and Paperboard Business	<p>【紙】新聞用紙／印刷用紙／情報用紙／産業用紙／機能性特殊紙／機能用紙 【板紙】段ボール原紙／白板紙</p> <p>Paper: Newsprint, printing paper, business communication paper, industrial paper, functional specialty paper, functional paper Paperboard: Containerboards, white paperboards</p> <p>連結子会社 8社 (国内 5社、海外 3社) Consolidated subsidiaries: 8 subsidiaries (5 domestic, 3 overseas)</p>	<p>【紙】「情報を伝える」という紙の機能を追求した製品だけでなく、紙の持つリサイクル性や生分解性を活かし、環境に配慮した製品の開発・販売を行っています。 【板紙】環境に配慮した最新の製造技術と時代の変化に即した製品開発で、安全性、貼合性、加工性に優れた製品を提供しています。</p> <p>Paper: Develops and sells environmentally friendly products that leverage paper's recyclability and bio degradability, in addition to products that pursue paper's function of conveying information. Paperboard: Supplies products with outstanding safety, adhesion, and ease of conversion through environrmentally friendly, cutting-edge manufacturing technology and product development that responds to the changing times.</p> <p>■日本東海インダストリアルペーパーサプライ株式会社 ■Nippon Tokai Industrial Paper Supply Co., Ltd. ■日本製紙パピリア株式会社 ■Nippon Paper Papylia Co., Ltd. ■日本紙通商株式会社 ■NP Trading Co., Ltd. ■国永紙業株式会社 ■Kokuei Paper Co., Ltd. ■株式会社サンオーク ■SUN-OAK CO., LTD. ■十條サーマル ■Jujo Thermal Oy ■サイアム・ニッポン・インダストリアル・ペーパー ■Siam Nippon Industrial Paper Co., Ltd.</p>
生活関連事業 Daily-Life Products Business	<p>【パッケージ】液体用紙容器 (国内)／段ボール (海外) 【家庭紙・ヘルスケア】ティッシュ／トイレットロール／大人用紙おむつ 【ケミカル】溶解パルプ／化成品／機能性コーティング樹脂／機能性フィルム</p> <p>Packaging: Liquid packaging cartons (domestic), corrugated boxes (overseas) Household Paper and Healthcare: Facial tissues, toilet paper rolls, adult diapers Chemical: Dissolving pulp, chemical products, functional coating resin products, functional films</p> <p>連結子会社 24社 (国内 5社、海外 19社) Consolidated subsidiaries: 24 subsidiaries (5 domestic, 19 overseas)</p>	<p>【パッケージ】国内では、液体用紙容器の原紙の加工から充填機の販売・メンテナンスを手がけています。海外では、Opal社やNDP社でパッケージ用素材などの生産、加工を行っています。 【家庭紙・ヘルスケア】「クリネックス®」「スコッティ®」ブランドの家庭用品、ヘルスケア用品、業務用製品の分野で多彩な製品を提供しています。 【ケミカル】木質資源を多様な素材へと活かす技術、紙づくりで育んだ塗工技術を活かし、化成品などを提供しています。</p> <p>Packaging: In Japan, engages in a variety of operations, ranging from conversion of liquid packaging boards to sales and maintenance services for filling machines. Overseas, produces and converts materials for packaging at Opal and Nippon Dynawave Packaging Company, LLC (NDP). Household Paper and Healthcare: Provides a wide variety of products, including household product brands Kleenex® and SCOTTIE®, healthcare products and business-use products. Chemical: Provides chemical and other products harnessing technologies to utilize wood resources for</p> <p>■日本製袋株式会社 ■Nippon Seitai Corporation ■共栄製袋株式会社 ■Kyoei Seitai K.K. ■オパール (ペーパーオーストラリア) ■Opal (Paper Australia Pty Ltd) ■日本ダイナウェーブパッケージング ■Nippon Dynawave Packaging Company, LLC ■ティーエス・プラスティクス ■TS Plastics SDN. BHD. ■日本製紙クレシア株式会社 ■Nippon Paper Crecia Co., Ltd. ■クレシア春日株式会社 ■CreCIA-Kasuga Co., Ltd. ■株式会社フローリック ■Flowric Co., Ltd.</p>
エネルギー事業 Energy Business	<p>電力販売 Electricity sales</p> <p>連結子会社 2社 (国内 2社) Consolidated subsidiaries: 2 subsidiaries (2 domestic)</p>	<p>自家発電の操業ノウハウを活かし、木質バイオマス燃料などを利用した発電事業に取り組んでいます。また、カーボンニュートラル社会の構築に向けて、新規木質バイオマス燃料の開発を行っています。</p> <p>Engages in the power generation business using woody biomass fuels and other energy sources, harnessing operational expertise from in-house power generation. Also develops new woody biomass fuels with a view to building a carbon-neutral society.</p> <p>■日本製紙石巻エネルギーセンター株式会社 ■Nippon Paper Ishinomaki Energy Center Ltd. ■勇払エネルギーセンター合同会社 ■Yufutsu Energy Center, LLC</p>
木材・建材・土木建設関連事業 Wood Products and Construction-Related Business	<p>原木／製建材／製紙原燃料 Logs, building materials, raw materials and fuel for papermaking</p> <p>連結子会社 13社 (国内 9社、海外 4社) Consolidated subsidiaries: 13 subsidiaries (9 domestic, 4 overseas)</p>	<p>国内・海外の原木・製材品などの仕入販売や、日本製紙グループの持つ国産材集荷網や輸入材調達網を活用し、燃料チップなどの供給を行っています。ブラジルでは植林事業を展開し、チップの製造・販売を行っています。</p> <p>Buys and sells logs and building materials from Japan and overseas, and supplies items such as fuel wood chips, fully utilizing the NIPPON PAPER GROUP's domestic wood materials and imported materials procurement networks. Conducts plantation businesses in Brazil, producing and selling wood chips.</p> <p>■日本製紙木材株式会社 ■Nippon Paper Lumber Co., Ltd. ■岩国海運株式会社 ■IWAKUNI-KAIUN CO., LTD. ■日本製紙ユニテック株式会社 ■NIPPON PAPER UNITEC CO., LTD. ■国策機工株式会社 ■Kokusaku Kiko Co., Ltd. ■日本製紙石巻テクノ株式会社 ■Nippon Paper Ishinomaki Technology Co., Ltd. ■エヌ・アンド・イー株式会社 ■N&E Co., Ltd. ■大昭和ユニボード株式会社 ■Daishowa Uniboard Co., Ltd. ■株式会社南栄 ■Nanei Co., Ltd. ■株式会社ニチモクファンシーマテリアル ■Nichimoku Fancy Materials Co., Ltd. ■アマパ・フロレスタル・エ・セルローズ ■Amapá Florestal e Celulose S.A. ■ニッポン・ペーパー・リソース・オーストラリア ■Nippon Paper Resources Australia Pty. Ltd.</p>
その他事業 Other Businesses	<p>レジャー施設運営／物流・倉庫管理 Leisure facility management, logistics and warehouse management</p> <p>連結子会社 7社 (国内 7社) Consolidated subsidiaries: 7 subsidiaries (7 domestic)</p>	<p>レジャー事業では、スキー場やキャンプ場、ゴルフ練習場などの施設を運営しています。物流事業では、当社グループの工場などから出荷される製品の輸送や、倉庫での保管業務を行っています。</p> <p>The leisure business operates facilities such as ski resorts, campsites, and golf ranges. The logistics business transports paper products shipped from NIPPON PAPER GROUP mills and other sites and provides storage services at warehouses.</p> <p>■日本製紙総合開発株式会社 ■Nippon Paper Development Co., Ltd. ■日本製紙物流株式会社 ■Nippon Paper Logistics Co., Ltd. ■旭新運輸株式会社 ■Kyokushin Transport Corporation ■南光運輸株式会社 ■Nanko Unyu Co., Ltd. ■桜井株式会社 ■Sakurai Co., Ltd. ■株式会社豊徳 ■Hotoku Co., Ltd. ■株式会社ジーエーシー ■GAC CO., LTD.</p>



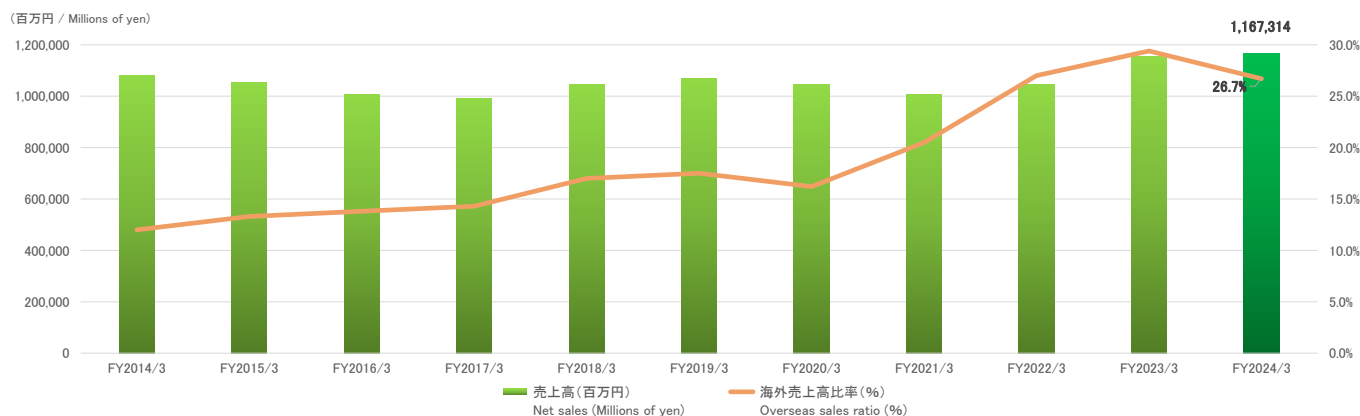
	FY2014/3	FY2015/3	FY2016/3	FY2017/3	FY2018/3	FY2019/3	FY2020/3	FY2021/3	FY2022/3	FY2023/3	FY2024/3
損益状況 (会計年度) Profit / Loss (Fiscal Year)											
売上高 Net sales	1,081,277	1,052,491	1,007,097	992,428	1,046,499	1,068,703	1,043,912	1,007,339	1,045,086	1,152,645	1,167,314
営業利益 (損失) Operating income (loss)	28,536	23,656	22,623	23,764	17,613	19,615	35,048	19,233	12,090	(26,855)	17,266
経常利益 (損失) Ordinary income (loss)	28,188	23,204	17,123	26,994	18,649	23,901	30,524	12,276	14,490	(24,530)	14,550
親会社株主に帰属する当期純利益 (損失) Profit (loss) attributable to owners of parent	22,770	23,183	2,424	8,399	7,847	(35,220)	14,212	3,196	1,990	(50,406)	22,747
包括利益 Comprehensive income	41,864	67,295	(31,821)	25,795	15,285	(45,838)	(1,946)	45,534	22,104	(28,588)	82,102
営業活動によるキャッシュ・フロー Cash flows from operating activities	75,763	81,846	52,419	87,087	44,944	59,760	67,036	84,197	72,378	65,823	90,283
投資活動によるキャッシュ・フロー Cash flows from investing activities	(24,861)	(42,483)	16,270	(65,278)	(62,731)	(47,461)	(70,113)	(182,945)	(61,247)	(68,018)	(22,031)
財務活動によるキャッシュ・フロー Cash flows from financing activities	(65,487)	(52,744)	(39,168)	(49,694)	(12,548)	(6,720)	(7,397)	113,696	54,314	6,976	(46,566)
フリーキャッシュ・フロー Free cash flow	50,902	39,363	68,689	21,809	(17,787)	12,299	(3,077)	(98,748)	11,131	(2,195)	68,252
財政状態 (会計年度末) Financial Position (End of Fiscal Year)											
総資産 Total assets	1,480,894	1,495,622	1,390,918	1,388,885	1,429,892	1,390,814	1,363,469	1,547,326	1,639,286	1,666,542	1,731,245
純資産 Total net assets	426,584	489,740	424,685	434,911	443,398	395,343	386,577	424,721	438,604	415,200	495,648
現金及び預金 Cash and deposits	97,247	84,100	112,510	90,514	59,003	63,455	52,846	69,733	136,845	144,350	164,858
有利子負債 Interest-bearing debt	775,597	731,834	703,831	678,504	693,562	688,703	689,937	828,870	898,125	924,406	888,390
純有利子負債 Net interest-bearing debt	678,350	647,734	591,321	587,990	634,559	625,248	637,091	759,136	761,280	780,056	723,531
その他 Other											
設備投資額 Capital investment	47,162	48,518	46,899	51,289	72,765	60,338	70,636	57,929	58,107	85,972	60,696
減価償却費 Depreciation	63,181	61,374	57,672	55,083	57,892	60,422	58,705	63,357	66,549	66,279	64,184
研究開発費 Research and development expenses	5,690	5,431	5,555	5,622	6,013	6,694	6,051	6,217	5,672	5,760	5,557
連結従業員数 (人) Number of consolidated employees	13,107	12,771	11,741	13,057	12,881	12,943	12,592	16,156	16,129	15,959	15,557
1株当たり情報 Per Share Data											(単位: 円) (Yen)
1株当たり当期純利益 (損失) Earnings per share	196.67	200.27	20.95	72.57	67.80	(304.34)	122.89	27.67	17.23	(436.28)	197.09
1株当たり配当金 Dividends per share	40.00	50.00	60.00	60.00	60.00	30.00	40.00	40.00	40.00	0.00	10.00
1株当たり純資産 Book-value per share	3,652.76	4,198.10	3,645.87	3,714.63	3,776.26	3,328.28	3,248.53	3,570.15	3,695.31	3,415.75	4,062.19
財務指標 Financial Indicators											
EBITDA EBITDA	96,333	89,467	85,145	83,571	80,137	84,583	97,779	86,940	81,546	42,830	84,826
売上高営業利益率 Operating income margin	2.6%	2.2%	2.2%	2.4%	1.7%	1.8%	3.4%	1.9%	1.2%	(2.3%)	1.5%
自己資本当期純利益 (損失) 率 (ROE) Return (loss) on equity (ROE)	5.6%	5.1%	0.5%	2.0%	1.8%	(8.6%)	3.7%	0.8%	0.5%	(12.3%)	5.3%
総資産利益率 (ROA) Return on assets (ROA)	2.7%	2.2%	2.0%	2.6%	1.9%	2.2%	2.7%	1.3%	1.3%	(1.0%)	1.4%
自己資本比率 Equity ratio	28.6%		30.3%	31.0%	30.6%	27.7%	27.5%	26.7%	26.0%	23.7%	27.1%
調整後ネットD/Eレシオ (倍) Adjusted net debt/equity ratio (times)	1.70	1.55	1.47	1.49	1.61	1.76	1.75	1.86	1.89	2.25	1.95
海外売上高比率 Overseas sales ratio	12.0%	13.3%	13.8%	14.3%	17.0%	17.5%	16.2%	20.5%	27.0%	29.4%	26.7%

<注記> Notes

- * フリーキャッシュ・フロー = 営業活動によるキャッシュ・フロー + 投資活動によるキャッシュ・フロー
- * 有利子負債 = 短期借入金 + 長期債務
- * EBITDA = 営業利益 (損失) + 減価償却費 + 受取配当金 + 受取利息 + のれん償却
- * 自己資本当期純利益率 (ROE) = 親会社株主に帰属する当期純利益 (損失) ÷ 株主資本およびその他の包括利益累計額の期首期末平均 × 100
- * 総資産利益率 (ROA) = (経常利益 (損失) + 支払利息) ÷ 期末総資産 × 100
- * 投下資本利益率 (ROIC) = (経常利益 (損失) + 支払利息) ÷ (期末株主資本およびその他の包括利益累計額 + 有利子負債) × 100
- * 調整後ネットD/Eレシオ = (純有利子負債 - 資本性負債) ÷ (株主資本 + 資本性負債)
- * 純有利子負債: 有利子負債 - 現金及び預金
- * 資本性負債: ハイブリッド・ローンで調達した負債のうち、格付機関から資本性の認定を受けた額 (調達額の50%)
- * Free cash flow = Cash flows from operating activities + Cash flows from investing activities
- * Interest-bearing debt = Short-term borrowings + Long-term debt
- * EBITDA = Operating income (loss) + Depreciation + Dividend income + Interest income + Amortization of goodwill
- * Return on equity (ROE) = Profit (loss) attributable to owners of parent / [Average of balances at the beginning and end of fiscal year (Shareholders' equity + Accumulated other comprehensive income)] × 100
- * Return on assets (ROA) = (Ordinary income (loss) + Interest expense) / Total assets at end of fiscal year × 100
- * Return on invested capital (ROIC) = (Ordinary income (loss) + Interest expense) / (Year-end shareholders' equity + Year-end accumulated other comprehensive income + Year-end balance of interest-bearing debt) × 100
- * Adjusted net debt/equity ratio = (Net interest-bearing debt - Equity-type debt) / (Shareholders' equity + Equity-type debt)
- * Net interest-bearing debt: Interest-bearing debt - Cash and deposits
- * Equity-type debt: The amount of debt financed by hybrid loans that has been recognized as equity credit by ratings agencies (50% of the financed amount)

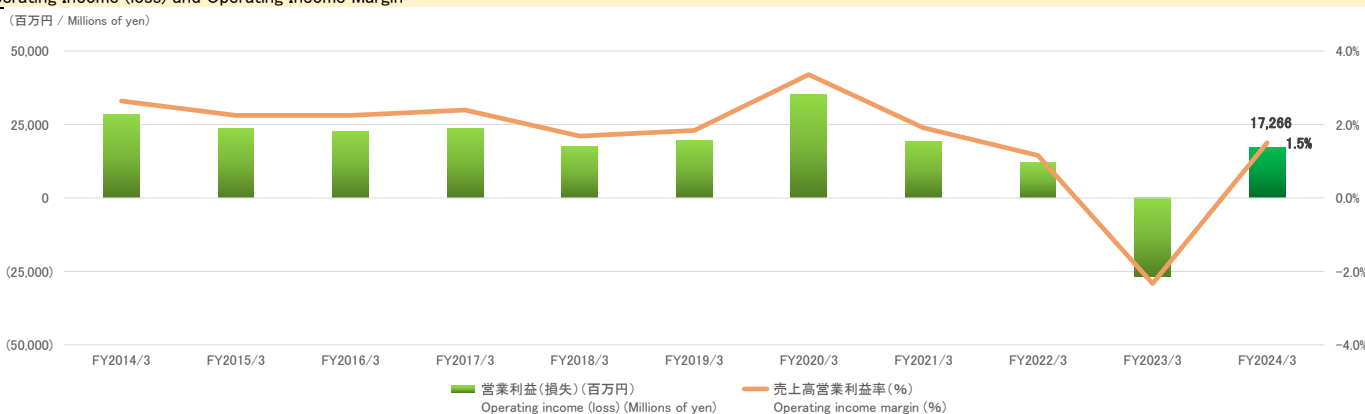


売上高・海外売上高比率
Net Sales and Overseas Sales Ratio



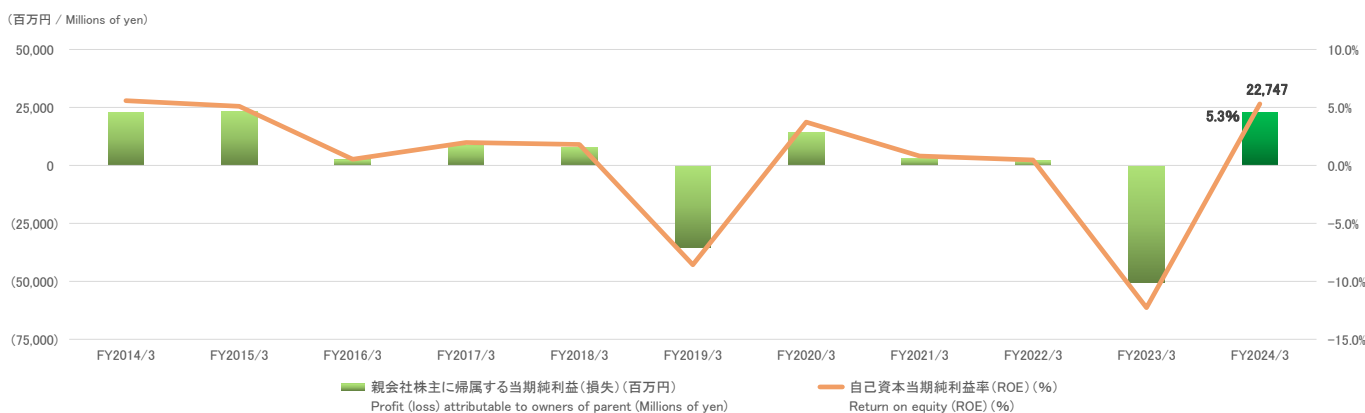
	FY2014/3	FY2015/3	FY2016/3	FY2017/3	FY2018/3	FY2019/3	FY2020/3	FY2021/3	FY2022/3	FY2023/3	FY2024/3
売上高 Net sales	1,081,277	1,052,491	1,007,097	992,428	1,046,499	1,068,703	1,043,912	1,007,339	1,045,086	1,152,645	1,167,314
海外売上高比率 Overseas sales ratio	12.0%	13.3%	13.8%	14.3%	17.0%	17.5%	16.2%	20.5%	27.0%	29.4%	26.7%

営業利益(損失)・売上高営業利益率
Operating Income (loss) and Operating Income Margin



	FY2014/3	FY2015/3	FY2016/3	FY2017/3	FY2018/3	FY2019/3	FY2020/3	FY2021/3	FY2022/3	FY2023/3	FY2024/3
営業利益(損失) Operating income (loss)	28,536	23,656	22,623	23,764	1	19,615	35,048	19,233	12,090	(26,855)	17,266
売上高営業利益率 Operating income margin	2.6%	2.2%	2.2%	2.4%	1.7%	1.8%	3.4%	1.9%	1.2%	(2.3%)	1.5%

当期純利益(損失)・ROE
Net Income (Loss) and ROE

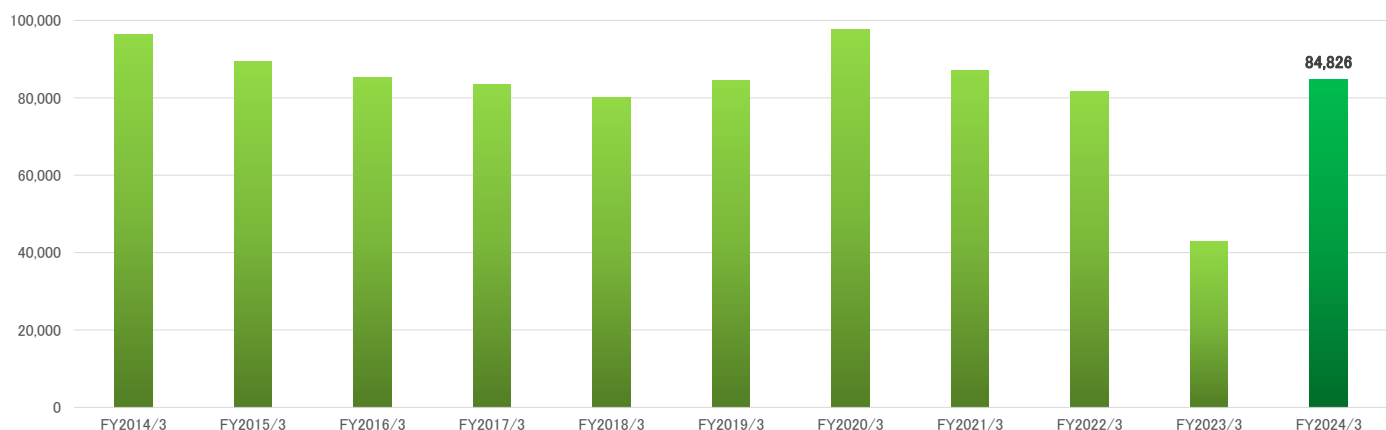


	FY2014/3	FY2015/3	FY2016/3	FY2017/3	FY2018/3	FY2019/3	FY2020/3	FY2021/3	FY2022/3	FY2023/3	FY2024/3
親会社株主に帰属する当期純利益(損失) Profit (loss) attributable to owners of parent	22,770	23,183	2,424	8,399	7,847	(35,220)	14,212	3,196	1,990	(50,406)	22,747
自己資本当期純利益率 (ROE) Return on equity (ROE)	5.6%	5.1%	0.5%	2.0%	1.8%	(8.6%)	3.7%	0.8%	0.5%	(12.3%)	5.3%



EBITDA
EBITDA

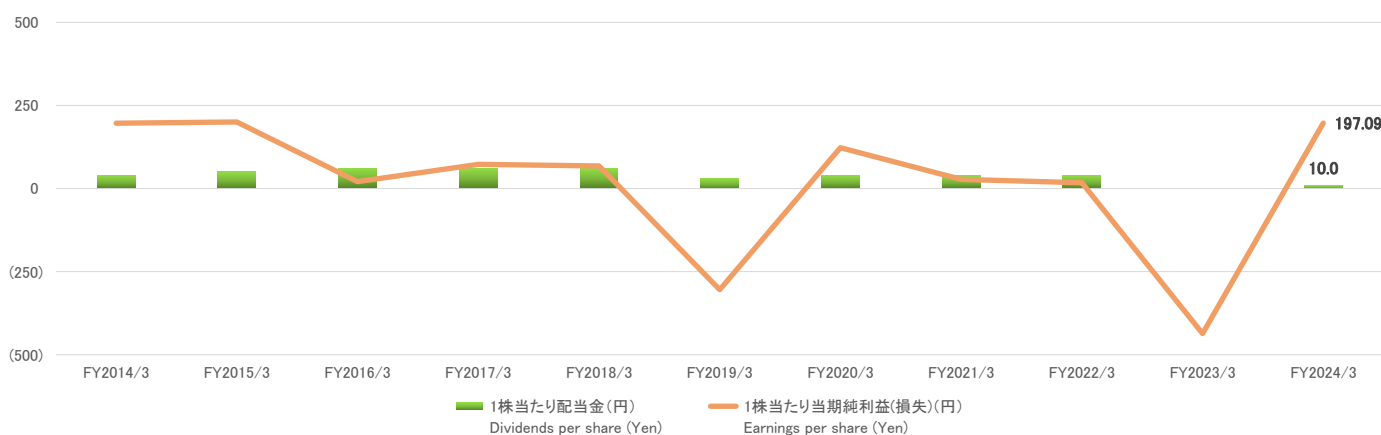
(百万円 / Millions of yen)



	FY2014/3	FY2015/3	FY2016/3	FY2017/3	FY2018/3	FY2019/3	FY2020/3	FY2021/3	FY2022/3	FY2023/3	FY2024/3
EBITDA	96,333	89,467	85,145	83,571	80,137	84,583	97,779	86,940	81,546	42,830	84,826

1株当たり当期純利益(損失)・1株当たり配当金
Earnings per Share and Dividends per Share

(円 / Yen)

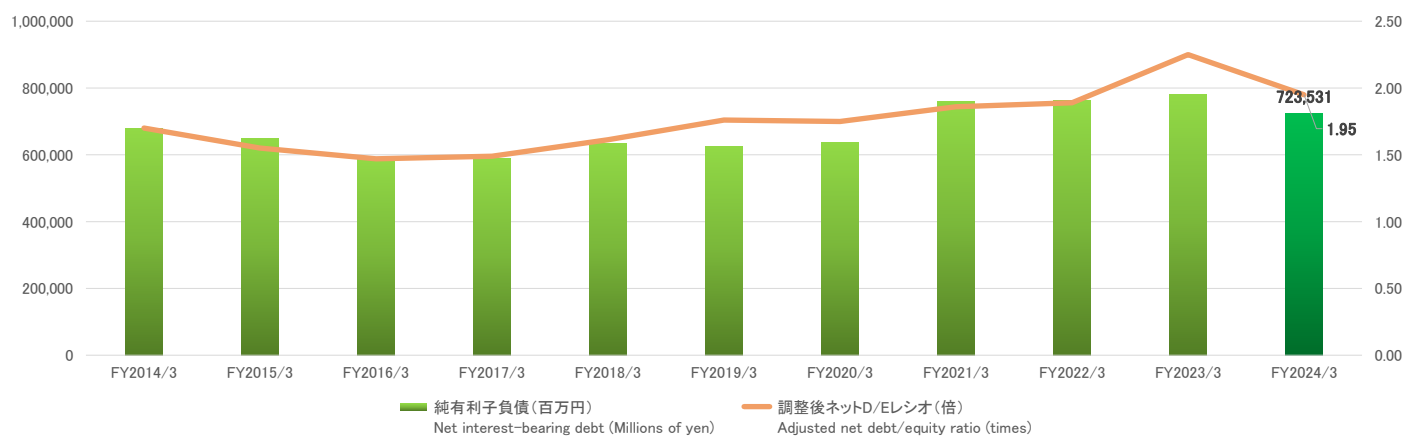


	FY2014/3	FY2015/3	FY2016/3	FY2017/3	1	FY2019/3	FY2020/3	FY2021/3	FY2022/3	FY2023/3	FY2024/3
1株当たり当期純利益(損失) Earnings per share	196.67	200.27	20.95	72.57	67.80	(304.34)	122.89	27.67	17.23	(436.28)	197.09
1株当たり配当金 Dividends per share	40.0	50.0	60.0	60.0	60.0	30.0	40.0	40.0	40.0	0.0	10.0

純有利子負債・調整後ネットD/Eレシオ
Net Interest-Bearing Debt and Adjusted Net Debt/Equity Ratio

(百万円 / Millions of yen)

(倍 / Times)



	FY2014/3	FY2015/3	FY2016/3	FY2017/3	FY2018/3	FY2019/3	FY2020/3	FY2021/3	FY2022/3	FY2023/3	FY2024/3
純有利子負債 Net interest-bearing debt	678,350	647,734	591,321	587,990	634,559	625,248	637,091	759,136	761,280	780,056	723,531
調整後ネットD/Eレシオ Adjusted net debt/equity ratio	1.70	1.55	1.47	1.49	1.61	1.76	1.75	1.86	1.89	2.25	1.95



	FY2014/3	FY2015/3	FY2016/3	FY2017/3	FY2018/3	FY2019/3	FY2020/3	FY2021/3	FY2022/3	FY2023/3	FY2024/3
資産の部											
Assets											
流動資産											
Current assets											
現金及び預金	97,247	84,100	112,510	90,514	59,003	63,455	52,846	69,733	136,845	144,350	164,858
Cash and deposits											
受取手形及び売掛金	201,713	193,481	192,941	200,440	220,766	234,671	228,178	251,210	245,205	189,128	204,990
Notes and accounts receivable-trade											
商品及び製品	81,465	86,898	79,529	83,357	82,180	87,025	86,985	84,596	93,938	116,273	116,454
Merchandise and finished goods											
仕掛品	16,884	18,204	18,299	17,890	17,176	20,518	19,087	18,241	18,206	22,973	21,684
Work in process											
原材料及び貯蔵品	52,899	57,952	60,244	57,432	66,541	70,351	65,715	70,840	78,639	99,267	86,672
Raw materials and supplies											
繰延税金資産	16,273	12,650	9,324	6,743	-	-	-	-	-	-	-
Deferred tax assets											
その他	39,194	31,626	30,609	30,426	45,323	39,933	44,589	39,993	45,911	56,459	44,394
Other											
貸倒引当金	(261)	(416)	(547)	(600)	(511)	(550)	(530)	(851)	(813)	(747)	(442)
Allowance for doubtful accounts											
流動資産合計	505,417	484,498	502,912	486,205	490,479	515,407	496,871	533,764	617,934	627,705	638,613
Total current assets											
固定資産											
Non-current assets											
有形固定資産											
Property, plant and equipment											
建物及び構築物	491,774	492,409	485,784	489,397	499,132	504,094	509,606	535,112	541,086	553,627	560,032
Buildings and structures											
減価償却累計額	(348,323)	(354,000)	(353,073)	(358,767)	(360,867)	(368,097)	(373,790)	(382,445)	(392,091)	(402,290)	(410,248)
Accumulated depreciation											
建物及び構築物(純額)	143,450	138,409	132,711	130,630	138,264	135,997	135,815	152,666	148,994	151,336	149,784
Buildings and structures, net											
機械装置及び運搬具	2,164,286	2,176,031	2,161,323	2,191,073	2,224,884	2,217,462	2,222,315	2,325,630	2,356,608	2,347,209	2,240,355
Machinery, equipment and vehicles											
減価償却累計額	(1,849,355)	(1,875,709)	(1,879,807)	(1,909,252)	(1,912,493)	(1,930,080)	(1,946,441)	(1,988,826)	(2,023,476)	(2,014,534)	(1,901,796)
Accumulated depreciation											
機械装置及び運搬具(純額)	314,930	300,322	281,515	281,820	312,390	287,382	275,873	336,803	333,131	332,675	338,558
Machinery, equipment and vehicles, net											
土地	223,863	223,696	215,084	219,360	218,318	199,435	197,676	207,556	208,719	211,230	212,843
Land											
山林及び植林	21,295	20,951	20,046	29,030	27,508	26,146	25,953	24,183	24,650	27,041	29,461
Mountain forests and plantations											
建設仮勘定	14,649	21,221	14,101	20,461	15,721	22,096	37,803	35,275	34,694	48,277	47,799
Construction in progress											
その他	69,644	69,309	45,051	45,613	45,823	47,230	49,121	72,154	76,546	83,663	84,278
Other											
減価償却累計額	(58,655)	(58,504)	(39,213)	(40,103)	(40,099)	(40,674)	(41,719)	(46,628)	(51,747)	(57,404)	(57,394)
Accumulated depreciation											
その他(純額)	10,989	10,805	5,838	5,509	5,724	6,555	7,401	25,526	24,798	26,258	26,884
Other, net											
有形固定資産合計	729,179	715,406	669,298	686,813	717,927	677,613	680,524	782,012	774,989	796,820	805,331
Total property, plant and equipment											
無形固定資産	21,804	18,992	15,291	15,543	13,868	11,137	8,996	24,710	23,278	22,540	22,599
Intangible assets											
投資その他の資産											
Investments and other assets											
投資有価証券	201,973	252,079	180,782	183,591	178,550	159,198	155,891	161,375	180,356	166,626	174,726
Investments in securities											
退職給付に係る資産	1,562	4,643	1,750	1,618	6,048	6,215	1,095	19,206	19,954	15,486	41,087
Net defined benefit asset											
その他	12,524	11,915	10,743	13,449	18,034	17,452	15,975	19,699	15,921	28,332	38,568
Other											
貸倒引当金	(1,182)	(842)	(590)	(553)	(524)	(703)	(662)	(577)	(572)	(593)	(525)
Allowance for doubtful accounts											
投資その他の資産合計	224,493	276,724	203,416	200,323	207,616	186,655	177,077	206,839	223,085	219,476	264,701
Total investments and other assets											
固定資産合計	975,477	1,011,123	888,006	902,680	939,412	875,406	866,598	1,013,562	1,021,352	1,038,837	1,092,632
Total non-current assets											
資産合計		1,495,622	1,390,918	1,388,885	1,429,892	1,390,814	1,363,469	1,547,326	1,639,286	1,666,542	1,731,245
Total assets											

<注記> Notes

* 『『税効果会計に係る会計基準』の一部改正』(企業会計基準第28号 2018年2月16日)を2018年度期首から適用しており、2017年度に遡って数値を修正しています。

* "Partial Amendments to Accounting Standard for Tax Effect Accounting" (ASBJ Statement No.28 issued on February 16, 2018) has been applied from the beginning of FY 2019/3, and the figures have been retroactively adjusted to FY2018/3.



(単位:百万円)
(Millions of yen)

	FY2014/3	FY2015/3	FY2016/3	FY2017/3	FY2018/3	FY2019/3	FY2020/3	FY2021/3	FY2022/3	FY2023/3	FY2024/3
負債の部											
Liabilities											
流動負債											
Current liabilities											
支払手形及び買掛金 Notes and account payable-trade	130,997	127,856	113,354	128,926	142,275	145,132	120,593	125,115	141,435	154,167	157,815
短期借入金 Short-term loans payable	292,326	264,898	243,366	262,391	288,063	224,227	191,719	199,009	185,703	214,383	207,176
コマーシャル・ペーパー Commercial paper	-	-	-	-	-	-	-	-	45,000	30,000	-
1年内償還予定の社債 Current portion of bonds	-	-	13,000	10,000	-	10,000	15,000	-	-	-	15,000
未払法人税等 Income taxes payable	4,561	3,141	4,147	5,369	1,968	5,156	5,363	3,799	2,182	3,269	7,246
その他 Other	81,348	79,936	76,043	87,806	97,409	93,349	101,531	98,762	94,813	102,765	107,530
流動負債合計 Total current liabilities	509,234	475,832	449,912	494,493	529,717	477,866	434,209	426,687	469,135	504,585	494,769
固定負債											
Non-current liabilities											
社債 Bonds payable	48,000	63,000	60,000	50,000	60,000	50,000	35,000	35,000	50,000	50,000	65,000
長期借入金 Long-term loans payable	432,719	401,799	385,725	354,353	343,334	401,474	444,677	574,846	597,259	607,850	577,083
繰延税金負債 Deferred tax liabilities	16,031	33,961	18,877	21,889	29,565	27,600	18,569	32,898	34,945	41,303	52,745
環境対策引当金 Provision for environmental measures	783	539	470	381	314	14,780	14,947	14,223	12,535	10,921	9,567
退職給付に係る負債 Net defined benefit liability	37,650	21,154	42,210	24,371	12,925	13,776	18,361	12,790	12,495	11,669	10,984
退職給付引当金 Provision for retirement benefits	-	-	-	-	-	-	-	-	-	-	-
その他 Other	9,889	9,594	9,036	8,484	10,635	9,970	11,128	26,159	24,310	25,012	25,446
固定負債合計 Total non-current liabilities	545,075	530,049	516,320	459,480	456,776	517,603	542,683	695,918	731,546	746,755	740,827
負債合計 Total liabilities	1,054,309	1,005,881	966,233	953,974	986,493	995,470	976,892	1,122,605	1,200,682	1,251,341	1,235,597
純資産の部											
Net Assets											
株主資本											
Shareholders' equity											
資本金 Capital stock	104,873	104,873	104,873	104,873	104,873	104,873	104,873	104,873	104,873	104,873	104,873
資本剰余金 Capital surplus	217,105	217,104	217,104	216,531	216,420	216,414	216,414	216,417	216,416	216,416	216,416
利益剰余金 Retained earnings	77,994	97,172	82,215	73,479	73,506	35,265	44,847	42,672	38,365	(15,765)	7,102
自己株式 Treasury shares	(1,336)	(1,356)	(1,378)	(1,398)	(1,414)	(1,427)	(1,838)	(1,839)	(1,776)	(1,759)	(1,904)
株主資本合計 Total shareholders' equity	398,636	417,794	402,814	393,486	393,386	355,125	364,296	362,124	357,879	303,765	326,487
その他の包括利益累計額											
Accumulated other comprehensive income											
その他有価証券評価差額金 Valuation difference on available-for-sale securities	7,814	24,345	18,974	22,249	23,243	21,274	16,804	23,407	18,227	11,475	17,541
繰延ヘッジ損益 Deferred gains or losses on hedges	1,325	2,314	(1,193)	626	(1,566)	(2,283)	(7,631)	140	5,810	10,294	16,989
為替換算調整勘定 Foreign currency translation adjustment	21,567	37,108	15,088	20,260	23,338	15,419	14,095	22,160	37,054	60,006	79,535
退職給付に係る調整累計額 Remeasurements of defined benefit plans	(6,463)	4,405	(13,683)	(6,702)	(1,376)	(4,377)	(12,332)	4,536	7,959	9,110	28,234
その他の包括利益累計額合計 Total accumulated other comprehensive income	24,244	68,173	19,185	36,434	43,638	30,033	10,936	50,244	69,052	90,887	142,301
非支配株主持分 Non-controlling interests	3,703	3,771	2,685	4,990	6,373	10,184	11,344	12,352	11,672	20,547	26,859
純資産合計 Total net assets	426,584	489,740	424,685	434,911	443,398	395,343	386,577	424,721	438,604	415,200	495,648
負債純資産合計 Total liabilities and net assets	1,480,894	1,495,622	1,390,918	1,388,885	1,429,892	1,390,814	1,363,469	1,547,326	1,639,286	1,666,542	1,731,245

<注記> Notes

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連結損益計算書 Consolidated Statements of Operations

(単位:百万円)
(Millions of yen)

	FY2014/3	FY2015/3	FY2016/3	FY2017/3	FY2018/3	FY2019/3	FY2020/3	FY2021/3	FY2022/3	FY2023/3	FY2024/3
売上高 Net sales	1,081,277	1,052,491	1,007,097	992,428	1,046,499	1,068,703	1,043,912	1,007,339	1,045,086	1,152,645	1,167,314
売上原価 Cost of sales	844,603	825,576	800,185	787,464	846,109	871,218	832,151	803,686	872,011	1,008,246	985,917
売上総利益 Gross profit	236,674	226,915	206,912	204,963	200,390	197,485	211,760	203,653	173,074	144,399	181,396
販売費及び一般管理費 Selling, general and administrative expenses											
運賃諸掛 Freightage related expenses	63,418	62,796	60,913	61,910	66,670	66,169	65,811	65,180	75,320	85,001	75,892
販売諸掛 Sales related expenses	66,085	64,179	58,605	56,352	53,429	49,571	47,802	42,960	11,401	11,683	11,661
給料及び手当 Salaries and allowances	44,607	43,174	38,006	36,784	36,232	34,499	35,072	41,115	45,348	45,527	45,602
その他 Other	34,025	33,108	26,763	26,152	26,444	27,629	28,025	35,163	28,913	29,043	30,973
販売費及び一般管理費合計 Total selling, general and administrative expenses	208,137	203,259	184,289	181,199	182,776	177,870	176,711	184,419	160,984	171,254	164,130
営業利益(損失) Operating income (loss)	28,536	23,656	22,623	23,764	17,613	19,615	35,048	19,233	12,090	(26,855)	17,266
営業外収益 Non-operating income											
受取利息 Interest income	371	324	307	900	528	444	454	258	208	502	681
受取配当金 Dividend income	1,961	1,761	2,472	1,795	2,055	2,066	1,732	1,754	1,683	1,855	1,620
持分法による投資利益 Share of profit of entities accounted for using equity method	6,704	4,583	-	4,623	5,731	10,641	4,230	4,728	8,618	7,434	5,494
為替差益 Foreign exchange gains	947	1,873	7,628	3,987	-	-	-	-	1,226	1,851	2,700
その他 Other	5,152	4,176	4,109	4,896	6,955	4,501	4,015	3,557	3,347	3,439	4,755
営業外収益合計 Total non-operating income	15,138	12,719	14,518	16,204	15,271	17,655	10,434	10,299	15,083	15,082	15,252
営業外費用 Non-operating expenses											
支払利息 Interest expense	11,259	10,292	10,002	8,944	7,826	7,391	6,345	7,374	7,352	7,750	10,246
為替差損 Foreign exchange losses	-	-	-	-	838	1,707	1,768	3,513	-	-	-
持分法による投資損失 Share of loss of entities accounted for using equity method	-	-	7,500	-	-	-	-	-	-	-	-
その他 Other	4,227	2,879	2,514	4,029	5,570	4,269	6,845	6,368	5,330	5,007	7,721
営業外費用合計 Total non-operating expenses	15,486	13,171	20,017	12,974	14,235	13,368	14,958	17,256	12,683	12,757	17,968
経常利益(損失) Ordinary income (loss)	28,188	23,204	17,123	26,994	18,649	23,901	30,524	12,276	14,490	(24,530)	14,550
特別利益 Extraordinary income											
投資有価証券売却益 Gain on sales of investment securities	3,272	151	20,821	7,811	2,414	3,106	220	14,547	6,640	13,719	5,222
固定資産売却益 Gain on sales of non-current assets	5,854	19,416	461	16,959	2,637	1,987	790	358	364	2,440	26,637
その他 Other	392	529	342	7,428	7,003	90	2,597	1,948	9	635	550
特別利益合計 Total extraordinary income	9,519	20,097	21,625	32,198	12,055	5,185	3,609	16,855	7,015	16,795	32,411
特別損失 Extraordinary loss											
災害損失 Loss on disaster	-	-	-	-	-	-	259	3,495	4,253	-	-
固定資産除却損 Loss on retirement of non-current assets	2,053	2,166	2,172	4,091	2,433	2,088	2,933	2,568	2,902	3,404	1,843
その他 Other	3,803	3,113	21,988	27,319	5,142	40,389	6,321	3,825	5,076	26,259	13,880
特別損失合計 Total extraordinary loss	7,209	6,375	34,086	36,408	12,373	56,730	12,485	18,474	13,709	33,630	15,765
税金等調整前当期純利益又は税金等調整前当期純損失 Profit (Loss) before income taxes	30,498		4,662	22,784	18,332	(27,644)	21,648	10,657	7,797	(41,365)	31,196
法人税、住民税及び事業税 Income taxes-current	6,210	4,207	5,048	7,089	1,106	4,454	6,275	5,223	3,489	3,808	7,452
法人税等調整額 Income taxes-deferred	1,939	9,465	(2,486)	7,945	10,430	644	(1,745)	(717)	1,056	3,473	(3,289)
法人税等合計 Total income taxes	8,150	13,673	2,562	15,035	11,536	5,098	4,530	4,505	4,545	7,282	4,162
当期純利益又は当期純損失 Profit (Loss)	22,348	23,252	2,100	7,748	6,795	(32,742)	17,118	6,151	3,251	(48,647)	27,033
非支配株主に帰属する当期純利益(損失) Profit (Loss) attributable to non-controlling interests	(422)	68	(324)	(650)	(1,051)	2,477	2,905	2,954	1,260	1,758	4,286
親会社株主に帰属する当期純利益(損失) Profit (Loss) attributable to owners of parent	22,770	23,183	2,424	8,399	7,847	(35,220)	14,212	3,196	1,990	(50,406)	22,747

<注記> Notes

* 特別損失の減損損失・災害損失は、有価証券報告書で開示したもののみ記載し、少額または他の勘定で計上したものは「その他」に含めています。

* Impairment loss and loss on disaster under extraordinary loss are listed only for those disclosed in the Annual Securities Report, and small amounts or those recorded in other accounts are included in "Other".



(単位:百万円)

(Millions of yen)

	FY2014/3	FY2015/3	FY2016/3	FY2017/3	FY2018/3	FY2019/3	FY2020/3	FY2021/3	FY2022/3	FY2023/3	FY2024/3
当期純利益又は当期純損失 Profit (Loss)	22,348	23,252	2,100	7,748	6,795	(32,742)	17,118	6,151	3,251	(48,647)	27,033
その他の包括利益 Other comprehensive income											
その他有価証券評価差額金 Valuation difference on available-for-sale securities	2,960	16,264	(5,376)	3,170	792	(1,718)	(4,221)	6,294	(4,678)	(6,796)	5,862
繰延ヘッジ損益 Deferred gains or losses on hedges	(1,043)	893	(1,880)	1,781	(1,167)	(189)	(6,125)	8,487	4,066	2,912	8,941
為替換算調整勘定 Foreign currency translation adjustment	6,007	5,198	(4,679)	1,516	1,734	(7,124)	(2,548)	9,106	14,966	20,834	17,625
退職給付に係る調整額 Remeasurements of defined benefit plans	—	10,222	(17,114)	6,794	5,349	(3,000)	(7,781)	16,363	3,187	(556)	19,150
持分法適用会社に対する持分相当額 Share of other comprehensive income of entities accounted for using equity method	11,591	11,464	(4,871)	4,783	1,781	(1,062)	1,613	(867)	1,311	3,665	3,489
その他の包括利益合計 Total other comprehensive income	19,516	44,042	(33,922)	18,047	8,489	(13,096)	(19,064)	39,383	18,853	20,059	55,068
包括利益 Comprehensive income	41,864	67,295	(31,821)	25,795	15,285	(45,838)	(1,946)	45,534	22,104	(28,588)	82,102
(内訳) (Details)											
親会社株主に係る包括利益 Comprehensive income attributable to owners of parent	42,049	67,112	(31,283)	26,469	16,255	(48,825)	(4,884)	42,506	20,798	(31,825)	74,054
非支配株主に係る包括利益 Comprehensive income attributable to non-controlling interests	(184)	182	(538)	(673)	(970)	2,986	2,938	3,028	1,305	3,237	8,047



	FY2014/3	FY2015/3	FY2016/3	FY2017/3	FY2018/3	FY2019/3	FY2020/3	FY2021/3	FY2022/3	FY2023/3	FY2024/3
営業活動によるキャッシュ・フロー Operating Activities											
税金等調整前当期純利益又は税金等調整前当期純損失 Profit (Loss) before income taxes	30,498	36,925	4,662	22,784	18,332	(27,644)	21,648	10,657	7,797	(41,365)	31,196
減価償却費 Depreciation	63,181	61,374	57,672	55,083	57,892	60,422	58,705	63,357	66,549	66,279	64,184
のれん償却額 Amortization of goodwill	2,284	2,352	2,071	2,029	2,049	2,036	1,840	2,338	1,016	1,049	1,075
貸倒引当金の増加額(減少額) Increase (decrease) in allowance for doubtful accounts	(205)	136	(53)	34	(143)	100	(59)	(51)	(62)	(62)	(397)
退職給付に係る負債の増加額(減少額) Increase (decrease) in net defined benefit liability	(391)	(2,628)	(911)	(7,356)	(1,822)	(3,763)	(1,431)	84	3,386	2,424	1,327
環境対策引当金の増加額(減少額) Increase (decrease) in provision for environmental measures	244	(244)	(68)	(89)	(66)	14,466	166	(777)	(1,742)	(1,729)	(1,481)
受取利息及び受取配当金 Interest and dividend income	(2,333)	(2,086)	(2,780)	(2,695)	(2,583)	(2,511)	(2,187)	(2,012)	(1,892)	(2,357)	(2,301)
支払利息 Interest expense	11,259	10,292	10,002	8,944	7,826	7,391	6,345	7,374	7,352	7,750	10,246
持分法による投資損失(利益) Share of loss (gain) of entities accounted for using equity method	(6,704)	(4,583)	7,500	(4,623)	(5,731)	(10,641)	(4,230)	(4,728)	(8,618)	(7,434)	(5,494)
投資有価証券売却損(益) Loss (gain) on sales of investment securities	(3,272)	(151)	(20,821)	(7,811)	(2,414)	(3,106)	(220)	(14,547)	(6,640)	(13,630)	(5,211)
減損損失 Impairment loss	1,352	1,096	9,925	4,997	4,797	14,252	2,971	8,584	1,476	3,966	41
固定資産除却損 Loss on retirement of non-current assets	2,053	2,166	2,172	4,091	2,433	2,088	2,933	2,568	2,902	3,404	1,843
固定資産売却損(益) Loss (gain) on sales of non-current assets	(5,854)	(19,416)	(461)	(16,959)	(2,637)	(1,987)	(790)	(358)	(364)	(2,440)	(26,637)
子会社事業撤退損 Loss on withdrawal from business of subsidiaries	-	-	-	-	-	-	-	-	-	19,705	10,268
売上債権の減少額(増加額) Decrease (increase) in notes and accounts receivable - trade	(230)	8,853	(2,439)	(3,319)	(19,641)	(13,594)	6,231	(5,295)	8,079	59,158	(12,950)
たな卸資産の減少額(増加額) Decrease (increase) in inventories	1,069	(10,443)	(1,188)	5,884	(6,808)	(11,821)	6,571	17,626	(13,346)	(42,867)	22,937
仕入債務の増加額(減少額) Increase (decrease) in notes and accounts payable - trade	(9,499)	(3,911)	(11,600)	13,990	12,942	2,633	(24,331)	(2,133)	15,088	10,544	1,263
その他 Other	4,782	15,480	9,507	21,316	(4,526)	31,441	2,132	11,212	4,963	12,365	14,188
小計 Subtotal	88,233	95,211	63,189	96,301	59,896	59,761	76,293	93,899	85,944	70,793	104,057
利息及び配当金の受取額 Interest and dividend income received	4,703	4,808	5,799	4,117	4,524	5,072	4,554	4,221	4,089	6,553	6,567
利息の支払額 Interest expenses paid	(11,771)	(10,624)	(9,981)	(9,214)	(7,800)	(7,606)	(6,770)	(7,531)	(7,370)	(7,761)	(10,207)
特別退職金の支払額 Extra retirement payments	(8)	(1,262)	(1,374)	(178)	-	(389)	(166)	-	(176)	(434)	(2,809)
法人税等の支払額又は還付額(支払額) Income taxes (paid) refund	(5,392)	(6,285)	(5,213)	(3,938)	(11,677)	2,923	(6,856)	(7,949)	(4,156)	(3,326)	(6,682)
その他 Other	-	-	-	-	-	-	(17)	1,557	(5,953)	(2,037)	(641)
営業活動によるキャッシュ・フロー Cash flows from operating activities	75,763	81,846	52,419	87,087	44,944	59,760	67,036	84,197	72,378	65,823	90,283



	FY2014/3	FY2015/3	FY2016/3	FY2017/3	FY2018/3	FY2019/3	FY2020/3	FY2021/3	FY2022/3	FY2023/3	FY2024/3
投資活動によるキャッシュ・フロー Investing Activities											
固定資産の取得による支出 Purchases of non-current assets	(51,414)	(48,692)	(44,511)	(49,589)	(67,981)	(72,022)	(67,676)	(61,475)	(59,683)	(89,357)	(61,664)
固定資産の売却による収入 Proceeds from sales of non-current assets	7,218	19,346	1,177	18,882	4,214	3,813	1,227	649	804	3,044	27,481
投資有価証券の取得による支出 Purchase of investment securities	(673)	(12,972)	(6,933)	(18,210)	(1,493)	(1,294)	(1,191)	(135)	(16,191)	(2,314)	(534)
投資有価証券の売却による収入 Proceeds from sales of investments securities	15,214	558	53,296	15,391	10,319	22,559	572	18,119	7,685	21,207	10,881
事業譲受による支出 Payments for transfer of business	-	-	-	(31,432)	-	-	-	(131,141)	-	-	-
短期貸付金の減少額(増加額) Decrease (increase) in short-term loans receivable	(138)	(275)	(250)	203	(150)	413	(1,279)	(47)	457	(2,939)	499
長期貸付けによる支出 Payments of long-term loans receivable	(126)	(187)	(58)	(70)	(96)	(699)	(849)	(209)	(398)	(30)	(111)
長期貸付金の回収による収入 Collection of long-term loans receivable	305	337	309	103	132	130	104	184	150	153	153
その他 Other	4,753	(598)	13,240	(555)	(7,676)	(362)	(1,020)	(8,890)	5,927	2,217	1,263
投資活動によるキャッシュ・フロー Cash flows from investing activities	(24,861)	(42,483)	16,270	(65,278)	(62,731)	(47,461)	(70,113)	(182,945)	(61,247)	(68,018)	(22,031)
財務活動によるキャッシュ・フロー Financing Activities											
短期借入金の純増加額(純減少額) Net increase (decrease) in short-term loans payable	4,817	9,714	(8,835)	10,746	(778)	(62,133)	(26,016)	10,140	3,500	2,430	(30,655)
長期借入れによる収入 Proceeds from long-term loans payable	4,061	35,577	39,095	25,350	53,556	129,239	106,978	191,372	62,598	68,143	58,849
長期借入金の返済による支出 Repayment of long-term loans payable	(68,531)	(106,116)	(69,846)	(64,920)	(58,396)	(70,030)	(69,838)	(63,559)	(60,305)	(41,720)	(67,067)
社債の発行による収入 Proceeds from issuance of bonds	-	15,000	10,000	-	10,000	-	-	-	15,000	-	30,000
社債の償還による支出 Redemption of bonds	-	-	-	(13,000)	(10,000)	-	(10,000)	(15,000)	-	-	-
コマーシャル・ペーパーの増減額(減少) Increase (decrease) in commercial paper	-	-	-	-	-	-	-	-	45,000	(15,000)	(30,000)
自己株式の取得による支出 Purchase of treasury shares	(33)	(23)	(27)	(20)	(18)	(13)	(411)	(8)	(7)	(5)	(206)
配当金の支払額 Cash dividends paid	(4,662)	(5,797)	(6,953)	(6,941)	(6,939)	(3,480)	(4,634)	(4,621)	(4,632)	(3,484)	-
非支配株主への配当金の支払額 Dividends paid to non-controlling interests	(81)	(83)	(1,607)	(7)	(0)	(2)	(1,778)	(2,196)	(1,987)	(798)	(1,499)
ファイナンス・リース債務の返済による支出 Repayments of finance lease obligations	(1,058)	(1,015)	(994)	(901)	(898)	(959)	(1,684)	(2,417)	(4,255)	(5,000)	(5,133)
その他 Other	1	1	1	0	926	659	(11)	(14)	(595)	2,412	(854)
財務活動によるキャッシュ・フロー Cash flows from financing activities	(65,487)	(52,744)	(39,168)	(49,694)	(12,548)	(6,720)	(7,397)	113,696	54,314	6,976	(46,566)
現金及び現金同等物に係る換算差額 Effect of exchange rate changes on cash and cash equivalents	768	233	(1,046)	435	(1,305)	(1,135)	(135)	1,821	1,071	1,117	(1,172)
現金及び現金同等物の増加額(減少額) Net increase (decrease) in cash and cash equivalents	(13,816)	(13,146)	28,475	(27,450)	(31,641)	4,443	(10,609)	16,769	66,517	5,899	20,512
現金及び現金同等物の期首残高 Cash and cash equivalents at beginning of period	110,813	97,149	84,002	112,510	90,514	59,003	63,455	52,846	69,698	136,216	144,346
新規連結に伴う現金及び現金同等物の増加額 Increase in cash and cash equivalents from newly consolidated subsidiary	152	-	32	5,454	130	8	-	82	-	2,231	-
現金及び現金同等物の期末残高 Cash and cash equivalents at end of period	97,149	84,002	112,510	90,514	59,003	63,455	52,846	69,698	136,216	144,346	164,858

セグメント情報 Segment Information

(単位:百万円)
(Millions of yen)

	FY2014/3	FY2015/3	FY2016/3	FY2017/3	FY2018/3	FY2019/3	FY2020/3	FY2021/3	FY2022/3	FY2023/3	FY2024/3
紙・パルプ事業 Pulp and Paper Business						紙・板紙事業 Paper and Paperboard Business					
売上高 Net sales	848,145	835,521	827,560	820,047	868,487	738,467	646,725	568,255	532,097	563,246	570,174
営業利益(損失) Operating income (loss)	17,440	15,022	13,840	10,847	3,254	(8,057)	6,138	2,482	(5,575)	(29,221)	11,685
資産 Assets	1,031,150	1,013,037	989,443	1,008,956	1,069,739	835,533	732,930	722,308	692,354	651,570	663,703
減価償却費 Depreciation	52,747	50,917	49,352	47,952	50,413	43,998	38,490	36,789	34,100	30,105	27,296
設備投資額 Capital investment	36,852	36,905	39,639	41,736	61,240	42,294	39,536	31,438	26,158	27,263	19,603
研究開発費 Research & development	3,721	3,539	3,319	3,541	4,080	4,876	3,939	4,117	3,612	3,573	3,508
従業員数(人) Number of employees	7,516	7,337	7,368	8,047	7,939	7,229	5,619	5,586	5,481	5,286	5,156
紙関連事業 Paper related Business						生活関連事業 Daily-Life Products Business					
売上高 Net sales	93,004	91,033	88,912	89,229	94,666	201,698	270,231	317,918	386,465	440,059	436,762
営業利益(損失) Operating income (loss)	5,045	3,760	2,661	5,244	7,087	11,560	12,944	7,898	4,770	(7,818)	(8,062)
資産 Assets	84,109	82,788	81,598	88,219	105,083	203,235	273,144	448,685	488,028	524,007	549,893
減価償却費 Depreciation	5,683	5,622	5,707	5,089	5,410	10,663	14,421	20,537	26,699	30,148	29,659
設備投資額 Capital investment	5,975	6,566	3,906	6,229	8,479	14,977	29,118	24,810	26,879	32,776	36,305
研究開発費 Research & development	1,878	1,852	2,206	2,054	1,915	1,801	1,947	2,028	2,026	2,041	1,972
従業員数(人) Number of employees	1,285	1,286	1,286	1,297	1,297	2,536	3,797	7,350	7,364	7,342	7,068
						エネルギー事業 Energy Business					
売上高 Net sales	-	-	-	-	-	36,227	33,003	33,407	31,813	49,908	53,717
営業利益(損失) Operating income (loss)	-	-	-	-	-	7,920	6,795	6,876	1,586	(1,734)	1,599
資産 Assets	-	-	-	-	-	56,720	58,444	53,798	53,598	109,336	118,495
減価償却費 Depreciation	-	-	-	-	-	3,588	3,631	3,899	3,643	3,870	4,991
設備投資額 Capital investment	-	-	-	-	-	203	139	53	2,762	24,096	2,669
研究開発費 Research & development	-	-	-	-	-	0	147	45	7	120	64
従業員数(人) Number of employees	-	-	-	-	-	54	76	78	84	92	96
木材・建材・土木建設関連事業 Wood Products and Construction-Related Business						木材・建材・土木建設関連事業 Wood Products and Construction-Related Business					
売上高 Net sales	69,543	59,242	62,155	63,530	62,777	59,796	61,622	59,917	64,518	68,896	75,510
営業利益 Operating income	2,403	2,123	3,639	4,760	4,481	4,896	5,904	6,499	7,613	8,894	9,796
資産 Assets	59,811	61,221	63,356	76,286	69,413	71,659	72,476	64,420	67,628	75,821	82,641
減価償却費 Depreciation	944	892	846	943	942	901	866	811	769	819	899
設備投資額 Capital investment	927	1,156	661	1,061	1,110	1,249	762	565	767	817	1,087
従業員数(人) Number of employees	1,670	1,671	1,636	2,273	2,192	1,411	1,384	1,382	1,444	1,526	1,523
その他事業、全社又は調整額 Other Businesses, etc.						その他事業、全社又は調整額 Other Businesses, etc.					
売上高 Net sales	70,584	66,694	28,469	19,621	20,567	32,514	32,329	27,840	30,192	30,534	31,148
営業利益(損失) Operating income (loss)	3,647	2,749	2,481	2,912	2,790	3,295	3,267	(4,523)	3,696	3,025	2,247
資産 Assets	305,822	338,574	256,520	215,423	185,657	223,665	226,473	258,113	337,676	305,808	316,511
減価償却費 Depreciation	3,805	3,940	1,766	1,098	1,126	1,270	1,296	1,320	1,336	1,336	1,336
設備投資額 Capital investment	3,406	3,889	2,691	2,262	1,934	1,612	1,078	1,061	1,538	1,016	1,031
研究開発費 Research & development	30	27	17	16	17	26	26	24	12	24	12
従業員数(人) Number of employees	2,636	2,477	1,451	1,440	1,453	1,713	1,716	1,760	1,756	1,713	1,714
合計 Total						合計 Total					
売上高 Net sales	1,081,277	1,052,491	1,007,097	992,428	1,046,499	1,068,703	1,043,912	1,007,339	1,045,086	1,152,645	1,167,311
営業利益(損失) Operating income (loss)	28,536	23,656	22,623	23,764	17,613	19,615	35,048	19,233	12,090	(26,855)	17,266
資産 Assets	1,480,894	1,495,622	1,390,918	1,388,885	1,429,892	1,390,814	1,363,469	1,547,326	1,639,286	1,666,542	1,731,245
減価償却費 Depreciation	63,181	61,374	57,672	55,083	57,892	60,422	58,705	63,357	66,549	66,279	64,181
設備投資額 Capital investment	47,162	48,518	46,899	51,289	72,765	60,338	70,636	57,929	58,107	85,972	60,695
研究開発費 Research & development	5,629	5,418	5,542	5,611	6,012	6,703	6,059	6,214	5,657	5,758	5,556
従業員数(人) Number of employees	13,107	12,771	11,741	13,057	12,881	12,943	12,592	16,156	16,129	15,959	15,557

<注記> Notes

* 2020年度の、「その他事業、全社又は調整額」の営業利益は、オロラ社豪州・ニュージーランド事業の板紙パッケージ部門の譲受けに伴う取得関連費用60億円を含む

* Operating income in Other Businesses, etc. for FY2021/3 includes ¥6 billion in expenses related to the acquisition of the packaging division of Orora Limited in Australia and NZ



セグメント情報
Segment Information

(単位:百万円)
(Millions of yen)

	FY2023/3				FY2024/3				FY2025/3		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
紙・板紙事業 Paper and Paperboard Business											
売上高 Net sales	132,028	139,362	144,836	147,019	143,307	143,059	144,232	139,575	141,918	141,172	146,347
営業利益(損失) Operating income (loss)	(2,192)	(7,713)	(12,070)	(7,245)	159	3,723	4,201	3,601	2,366	1,175	3,273
減価償却費 Depreciation	7,599	7,529	7,512	7,463	7,031	6,944	7,004	6,316	6,450	6,442	6,409
設備投資額 Capital investment	7,092	8,051	6,009	6,110	6,790	4,344	5,050	3,418	4,902	7,122	4,759
生活関連事業 Daily-Life Products Business											
売上高 Net sales	101,020	111,341	116,090	111,606	106,852	111,705	109,990	108,214	108,291	116,361	118,431
営業利益(損失) Operating income (loss)	(2,624)	(2,722)	(1,273)	(1,199)	(2,253)	(2,763)	(962)	(2,083)	(1,993)	(7,141)	2,222
減価償却費 Depreciation	7,000	7,330	7,216	8,600	7,122	7,333	7,737	7,467	7,787	8,448	8,280
設備投資額 Capital investment	5,513	6,088	6,497	14,677	7,944	7,823	10,907	9,629	7,748	7,106	4,774
エネルギー事業 Energy Business											
売上高 Net sales	8,232	11,497	12,519	17,659	13,672	14,669	10,833	14,542	11,455	13,344	10,716
営業利益(損失) Operating income (loss)	(333)	(1,590)	(319)	508	460	(241)	(488)	1,868	443	1,221	372
減価償却費 Depreciation	878	888	967	1,135	1,157	1,200	1,287	1,346	1,269	1,264	1,261
設備投資額 Capital investment	7,413	1,164	9,133	6,384	61	1,706	1,550	(649)	9	6	3
木材・建材・土木建設関連事業 Wood Products and Construction-Related Business											
売上高 Net sales	16,660	16,720	17,464	18,052	16,710	19,483	17,624	21,692	18,406	19,242	18,043
営業利益(損失) Operating income (loss)	1,880	1,981	2,441	2,591	2,334	2,863	1,508	3,089	2,166	1,878	2,084
減価償却費 Depreciation	186	212	209	210	206	215	231	245	231	238	224
設備投資額 Capital investment	143	288	170	215	150	433	264	238	537	516	323
その他事業、全社又は調整額 Other Businesses, etc.											
売上高 Net sales	6,831	7,222	7,572	8,907	6,881	7,599	7,893	8,774	6,941	7,402	8,195
営業利益(損失) Operating income (loss)	344	988	436	1,255	111	456	196	1,483	1,154	785	1,087
減価償却費 Depreciation	335	323	334	343	320	328	340	347	319	317	328
設備投資額 Capital investment	196	331	314	175	236	217	314	262	226	198	247
合計 Total											
売上高 Net sales	264,773	286,144	298,482	303,245	287,424	296,518	290,573	292,798	287,014	297,524	301,734
営業利益(損失) Operating income (loss)	(2,924)	(9,056)	(10,785)	(4,089)	812	4,039	4,454	7,959	4,137	(2,081)	9,040
設備投資額 Capital investment	20,358	15,924	22,124	27,564	15,182	14,526	18,087	12,900	13,425	14,950	10,109



連結貸借対照表
Consolidated Balance Sheets

(単位:百万円)
(Millions of yen)

	FY2023/3				FY2024/3				FY2025/3			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	
資産の部 Assets												
流動資産 Current assets												
現金及び預金 Cash and deposits	97,657	93,501	106,868	144,350	96,938	135,125	122,601	164,858	138,493	166,410	151,208	
受取手形及び売掛金 Notes and accounts receivable-trade	234,036	224,555	253,829	189,128	194,165	212,326	208,287	204,990	205,549	195,675	212,445	
商品及び製品 Merchandise and finished goods	101,933	105,577	108,703	116,273	119,126	119,026	114,769	116,454	113,107	111,238	111,515	
仕掛品 Work in process	22,230	25,208	27,377	22,973	23,247	23,635	23,811	21,684	22,173	22,776	22,398	
原材料及び貯蔵品 Raw materials and supplies	99,184	107,921	109,308	99,267	109,200	100,309	100,983	86,672	97,142	95,743	96,554	
その他 Other	62,464	63,490	60,525	56,459	62,336	49,144	47,642	44,394	49,558	41,522	45,861	
貸倒引当金 Allowance for doubtful accounts	(828)	(804)	(767)	(747)	(772)	(809)	(808)	(442)	(385)	(375)	(313)	
流動資産合計 Total current assets	616,679	619,450	665,845	627,705	604,241	638,758	617,288	638,613	625,640	632,991	639,670	
固定資産 Non-current assets												
有形固定資産 Property, plant and equipment												
建物及び構築物(純額) Buildings and structures, net	149,788	149,282	147,510	151,336	149,579	153,813	152,187	149,784	151,241	158,007	153,245	
機械装置及び運搬具(純額) Machinery, equipment and vehicles, net	340,262	339,262	339,627	332,675	330,801	343,415	344,780	338,558	348,323	361,687	347,459	
土地 Land	211,123	211,728	212,581	211,230	211,167	212,996	213,095	212,843	215,255	213,820	210,527	
建設仮勘定 Construction in progress	54,245	57,902	65,565	48,277	50,268	41,003	42,065	47,799	37,435	26,050	22,679	
その他(純額) Other, net	52,586	52,345	53,493	53,300	53,288	55,541	57,180	56,345	55,301	57,166	54,431	
有形固定資産合計 Total property, plant and equipment	808,007	810,521	818,778	796,820	795,106	806,770	809,308	805,331	807,557	816,732	788,342	
無形固定資産 Intangible assets	24,395	24,200	23,985	22,540	22,424	23,355	23,364	22,599	21,974	22,494	20,530	
投資その他の資産 Investments and other assets												
投資有価証券 Investments in securities	178,621	179,899	170,652	166,626	168,377	174,597	173,472	174,726	176,202	179,129	176,590	
その他 Other	60,425	63,788	59,104	53,443	58,836	61,571	58,020	90,499	93,963	88,295	90,262	
貸倒引当金 Allowance for doubtful accounts	(537)	(514)	(456)	(593)	(529)	(538)	(538)	(525)	(570)	(524)	(524)	
投資その他の資産合計 Total investments and other assets	238,510	243,172	229,300	219,476	226,684	235,630	230,954	264,701	269,595	266,899	266,328	
固定資産合計 Total non-current assets	1,070,914	1,077,894	1,072,064	1,038,837	1,044,214	1,065,756	1,063,628	1,092,632	1,099,127	1,106,126	1,075,201	
資産合計 Total assets	1,687,593	1,697,344	1,737,910	1,666,542	1,648,456	1,704,515	1,680,916	1,731,245	1,724,767	1,739,118	1,714,872	



	FY2023/3				FY2024/3				FY2025/3		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
負債の部 Liabilities											
流動負債 Current liabilities											
支払手形及び買掛金 Notes and account payable-trade	145,713	144,409	180,702	154,167	144,398	159,102	158,763	157,815	158,877	145,498	159,787
短期借入金 Short-term loans payable	152,847	149,188	168,168	214,383	209,972	228,241	201,952	207,176	219,731	206,387	174,251
コマーシャル・ペーパー Commercial paper	44,000	43,000	43,000	30,000	-	-	-	-	-	-	-
1年内償還予定の社債 Current portion of bonds	-	-	-	-	-	15,000	15,000	15,000	10,000	10,000	10,000
未払法人税等 Income taxes payable	1,967	3,488	2,019	3,269	2,355	4,838	4,199	7,246	1,824	3,140	1,043
その他 Other	109,089	107,329	111,549	102,765	102,137	112,340	113,931	107,530	106,000	106,275	103,375
流動負債合計 Total current liabilities	453,617	447,415	505,439	504,585	473,862	519,523	493,846	494,769	496,433	471,301	448,457
固定負債 Non-current liabilities											
社債 Bonds payable	50,000	50,000	50,000	50,000	65,000	65,000	65,000	65,000	55,000	55,000	55,000
長期借入金 Long-term loans payable	621,666	632,955	634,970	607,850	599,966	590,849	591,557	577,083	566,941	612,225	618,511
環境対策引当金 Provision for environmental measures	12,181	11,814	11,294	10,921	10,159	10,024	8,886	9,567	8,825	8,814	8,508
退職給付に係る負債 Net defined benefit liability	12,653	12,651	12,892	11,669	11,741	11,886	11,720	10,984	11,170	10,846	10,679
その他 Other	70,751	73,170	68,788	66,315	67,071	69,509	71,547	78,192	80,215	77,110	77,405
固定負債合計 Total non-current liabilities	767,253	780,591	777,946	746,755	753,939	747,270	748,711	740,827	722,153	763,996	770,105
負債合計 Total liabilities	1,220,870	1,228,006	1,283,386	1,251,341	1,227,801	1,266,794	1,242,558	1,235,597	1,218,586	1,235,298	1,218,563
純資産の部 Net Assets											
株主資本 Shareholders' equity											
資本金 Capital stock	104,873	104,873	104,873	104,873	104,873	104,873	104,873	104,873	104,873	104,873	104,873
資本剰余金 Capital surplus	216,416	216,416	216,416	216,416	216,416	216,416	216,416	216,416	216,416	216,416	216,393
利益剰余金 Retained earnings	26,455	12,576	8,949	(15,765)	(21,033)	(25,015)	(23,942)	7,102	5,919	(5,345)	7,066
自己株式 Treasury shares	(1,777)	(1,756)	(1,757)	(1,759)	(1,960)	(1,903)	(1,904)	(1,904)	(1,906)	(1,875)	(1,841)
株主資本合計 Total shareholders' equity	345,967	332,109	328,481	303,765	298,296	294,371	295,442	326,487	325,302	314,068	326,491
その他の包括利益累計額 Accumulated other comprehensive income											
その他有価証券評価差額金 Valuation difference on available-for-sale securities	17,065	16,829	11,672	11,475	13,289	14,717	14,507	17,541	18,330	17,204	15,442
繰延ヘッジ損益 Deferred gains or losses on hedges	17,201	21,296	13,469	10,294	15,591	17,267	15,194	16,989	19,953	12,732	15,376
為替換算調整勘定 Foreign currency translation adjustment	60,079	69,705	72,160	60,006	62,356	78,329	79,883	79,535	86,930	107,321	84,320
退職給付に係る調整累計額 Remeasurements of defined benefit plans	8,204	8,448	8,813	9,110	9,050	9,039	9,039	28,234	27,666	26,720	25,932
その他の包括利益累計額合計 Total accumulated other comprehensive income	102,551	116,281	106,116	90,887	100,288	119,353	118,625	142,301	152,880	163,979	141,072
非支配株主持分 Non-controlling interests	18,203	20,947	19,926	20,547	22,069	23,996	24,290	26,859	27,997	25,771	28,744
純資産合計 Total net assets	466,723	469,337	454,524	415,200	420,654	437,721	438,358	495,648	506,180	503,820	496,308
資産合計 Total assets	1,687,593	1,697,344	1,737,910	1,666,542	1,648,456	1,704,515	1,680,916	1,731,245	1,724,767	1,739,118	1,714,872



連結損益計算書

Consolidated Statements of Operations

(単位:百万円)

(Millions of yen)

	FY2023/3				FY2024/3				FY2025/3		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
売上高 Net sales	264,773	286,144	298,482	303,245	287,424	296,518	290,573	292,798	287,014	297,524	301,734
売上原価 Cost of sales	225,119	251,904	265,848	265,374	246,014	251,916	245,281	242,705	240,900	256,983	248,718
売上総利益 Gross profit	39,654	34,239	32,633	37,871	41,409	44,602	45,291	50,092	46,113	40,541	53,016
販売費及び一般管理費 Selling, general and administrative expenses	42,578	43,296	43,418	41,960	40,597	40,562	40,836	42,133	41,976	42,622	43,976
営業利益(損失) Operating income (loss)	(2,924)	(9,056)	(10,785)	(4,089)	812	4,039	4,454	7,959	4,137	(2,081)	9,040
営業外収益 Non-operating income	7,166	3,627	1,903	2,385	3,847	5,519	1,338	4,546	4,498	5,937	4,702
営業外費用 Non-operating expenses	3,014	3,174	3,283	3,285	4,297	4,144	3,967	5,559	3,585	7,115	2,727
経常利益(損失) Ordinary income (loss)	1,227	(8,604)	(12,164)	(4,989)	362	5,415	1,826	6,945	5,049	(3,259)	11,015
特別利益 Extraordinary income	503	2,453	10,310	3,527	2,155	556	3,274	26,424	741	199	6,415
特別損失 Extraordinary loss	3,024	6,330	652	23,623	5,948	5,078	1,751	2,986	3,595	8,642	1,118
税金等調整前当期純利益又は税金等調整前当期純損失 Profit (Loss) before income taxes	(1,293)	(12,481)	(2,506)	(25,084)	(3,430)	892	3,350	30,383	2,196	(11,702)	16,311
法人税等合計 Total income taxes	6,183	1,498	706	(1,106)	658	3,816	1,487	(1,800)	2,404	(821)	3,112
当期純利益又は当期純損失 Profit (Loss)	(7,476)	(13,979)	(3,212)	(23,978)	(4,089)	(2,923)	1,863	32,184	(207)	(10,881)	13,199
非支配株主に帰属する当期純利益(損失) Profit (Loss) attributable to non-controlling interests	720	(100)	411	727	1,178	1,178	790	1,138	881	382	787
親会社株主に帰属する当期純利益(損失) Profit (Loss) attributable to owners of parent	(8,197)	(13,878)	(3,624)	(24,706)	(5,267)	(4,102)	1,072	31,045	(1,089)	(11,264)	12,411

連結包括利益計算書

Consolidated Statements of Comprehensive Income

(単位:百万円)

(Millions of yen)

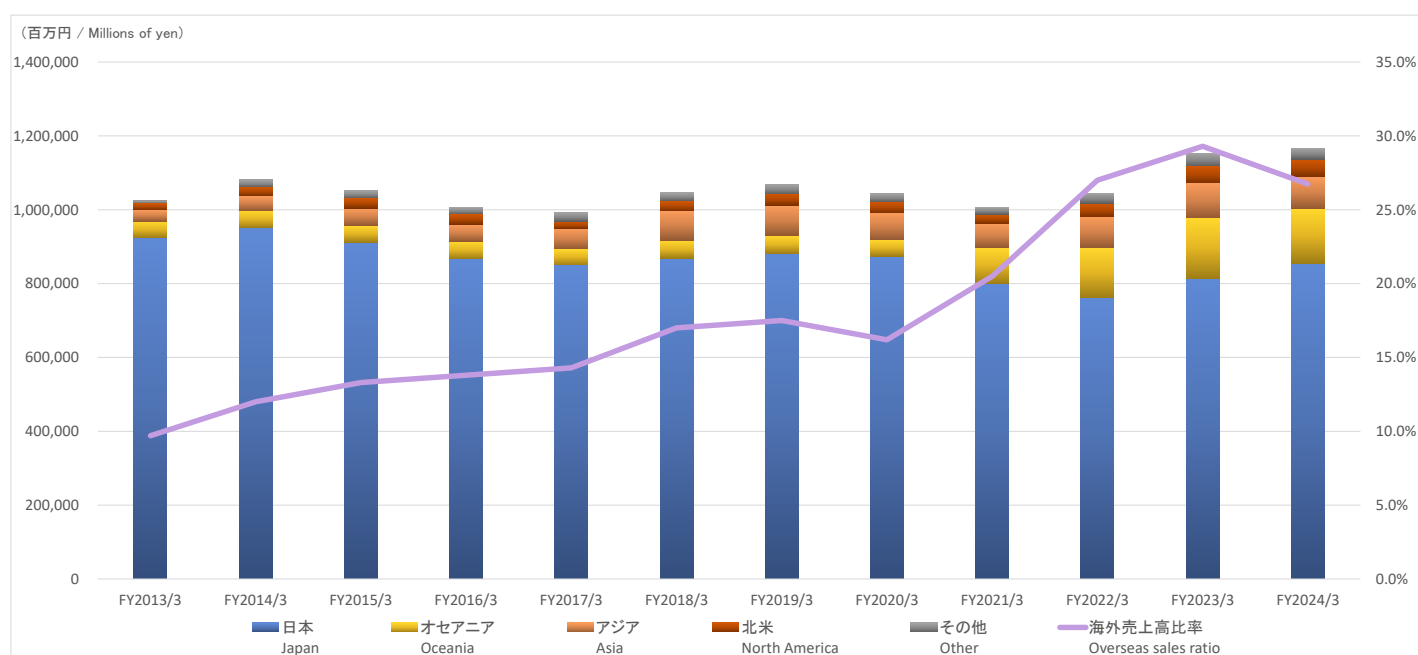
	FY2023/3				FY2024/3				FY2025/3		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
当期純利益又は当期純損失 Profit (Loss)	(7,476)	(13,979)	(3,212)	(23,978)	(4,089)	(2,923)	1,863	32,184	(207)	(10,881)	13,199
その他の包括利益 Other comprehensive income											
その他有価証券評価差額金 Valuation difference on available-for-sale securities	(1,177)	(242)	(5,181)	(194)	1,772	1,282	(205)	3,012	1,496	(1,059)	(1,818)
繰延ヘッジ損益 Deferred gains or losses on hedges	9,153	4,458	(8,374)	(2,325)	6,032	1,920	(2,618)	3,606	4,869	(7,740)	5,279
為替換算調整勘定 Foreign currency translation adjustment	21,566	8,680	2,675	(12,087)	1,694	15,064	1,456	(589)	7,215	19,242	(23,291)
退職給付に係る調整額 Remeasurements of defined benefit plans	195	217	313	(1,282)	(71)	(24)	(10)	19,256	(599)	(938)	(777)
持分法適用会社に対する持分相当額 Share of other comprehensive income of entities accounted for using equity method	2,535	1,603	(1,028)	555	1,815	1,463	153	57	166	(1,013)	(99)
その他の包括利益合計 Total other comprehensive income	32,273	14,717	(11,596)	(15,334)	11,243	19,706	(1,224)	25,343	13,149	8,490	(20,707)
(内訳) (Details)											
親会社株主に係る包括利益 Comprehensive income attributable to owners of parent	22,047	(149)	(13,788)	(39,935)	4,133	14,855	344	54,721	10,192	(165)	(10,495)
非支配株主に係る包括利益 Comprehensive income attributable to non-controlling interests	2,748	887	(1,020)	621	3,020	1,926	293	2,806	2,749	(2,225)	2,986

地域別売上高 Net Sales by Region



(単位:百万円)
(Millions of yen)

	FY2014/3	FY2015/3	FY2016/3	FY2017/3	FY2018/3	FY2019/3	FY2020/3	FY2021/3	FY2022/3	FY2023/3	FY2024/3
オセアニア Oceania	46,549	46,140	46,833	44,360	48,891	49,177	44,454	97,275	135,681	163,613	147,381
構成比 (%)	4.3%	4.4%	4.7%	4.5%	4.7%	4.6%	4.3%	9.7%	13.0%	14.2%	12.6%
アジア Asia	40,109	45,876	46,053	54,970	79,169	81,225	72,583	65,692	82,942	94,598	86,528
構成比 (%)	3.7%	4.4%	4.6%	5.5%	7.6%	7.6%	7.0%	6.5%	7.9%	8.2%	7.4%
北米 North America	23,815	27,714	27,660	19,509	27,394	31,387	30,622	24,843	36,472	46,062	48,247
構成比 (%)	2.2%	2.6%	2.7%	2.0%	2.6%	2.9%	2.9%	2.5%	3.5%	4.0%	4.1%
その他 Other	19,047	20,328	18,400	23,145	22,113	25,035	21,495	18,951	27,335	33,982	29,931
構成比 (%)	1.8%	1.9%	1.8%	2.3%	2.1%	2.3%	2.1%	1.9%	2.6%	3.0%	2.6%
海外 合計 Overseas Total	129,521	140,060	138,947	141,985	177,567	186,824	169,155	206,762	282,432	338,256	312,088
海外売上高比率 Overseas sales ratio	12.0%	13.3%	13.8%	14.3%	17.0%	17.5%	16.2%	20.5%	27.0%	29.4%	26.7%
日本 Japan	951,756	912,431	868,150	850,442	868,931	881,878	874,756	800,576	762,653	814,389	855,226
国内売上高比率 Domestic sales ratio	88.0%	86.7%	86.2%	85.7%	83.0%	82.5%	83.8%	79.5%	73.0%	70.6%	73.3%
売上高 Net sales	1,081,277	1,052,491	1,007,097	992,428	1,046,499	1,068,703	1,043,912	1,007,339	1,045,086	1,152,645	1,167,314





株主還元

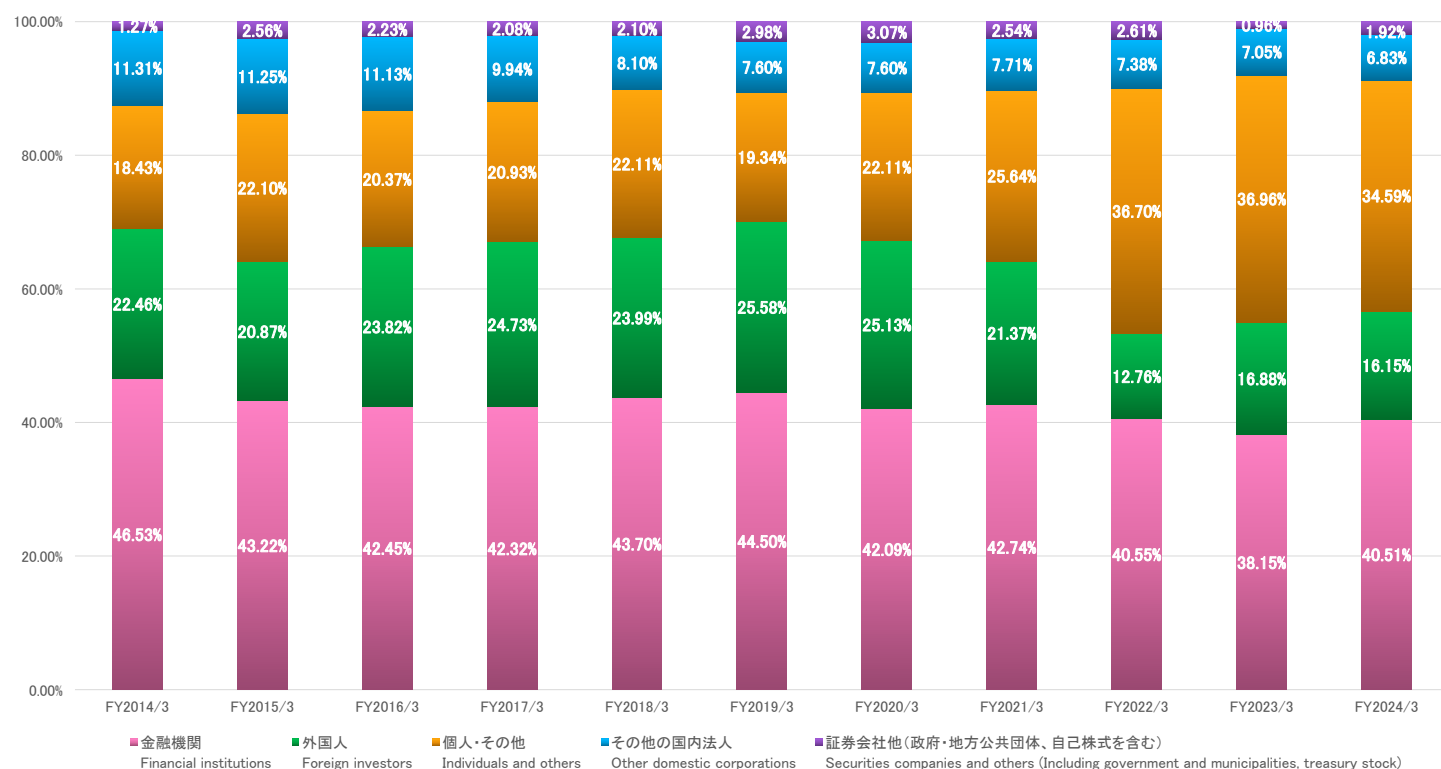
Shareholder Returns

	FY2014/3	FY2015/3	FY2016/3	FY2017/3	FY2018/3	FY2019/3	FY2020/3	FY2021/3	FY2022/3	FY2023/3	FY2024/3
1株当たり配当金(円) Dividends per share (Yen)	40.0	50.0	60.0	60.0	60.0	30.0	40.0	40.0	40.0	0.0	10.0
うち、1株当たり中間配当金(円) of which, interim dividends per share (Yen)	10.0	20.0	30.0	30.0	30.0	0.0	10.0	10.0	10.0	0.0	0.0
うち、1株当たり期末配当金(円) of which, year-end dividends per share (Yen)	30.0	30.0	30.0	30.0	30.0	30.0	30.0	30.0	30.0	0.0	10.0
配当金総額(百万円) Total dividend payment (Millions of Yen)	4,638	5,797	6,956	6,956	6,955	3,477	4,636	4,635	4,635	—	1,158
親会社株主に帰属する当期純利益(損失)(百万円) Profit (loss) attributable to owners of parent (Millions of Yen)	22,770	23,183	2,424	8,399	7,847	(35,220)	14,212	3,196	1,990	(50,406)	22,747
純資産(百万円) Net assets (Millions of Yen)	426,584	489,740	424,685	434,911	443,398	395,343	386,577	424,721	438,604	415,200	495,648
配当性向(連結) Dividend payout ratio	20.3%	25.0%	286.4%	82.7%	88.5%	—	32.6%	144.5%	232.1%	—	5.1%
配当性向(連結) Ratio of dividends to net assets	1.1%	1.3%	1.5%	1.6%	1.6%	0.8%	1.2%	1.2%	1.1%	—	0.3%
発行済株式の総数(自己株式を含む) Number of shares issued (Including treasury stock)	116,254,892	116,254,892	116,254,892	116,254,892	116,254,892	116,254,892	116,254,892	116,254,892	116,254,892	116,254,892	116,254,892
自己株式数 Number of treasury stock	292,801	305,352	318,560	328,807	336,888	343,458	349,789	355,784	361,839	367,645	373,148
株主数(名) Number of shareholders	67,690	81,946	81,042	85,138	91,931	82,192	97,186	115,836	167,005	173,808	173,334

所有者別株式分布

Percentage of Shares Held by Shareholder Type

	FY2014/3	FY2015/3	FY2016/3	FY2017/3	FY2018/3	FY2019/3	FY2020/3	FY2021/3	FY2022/3	FY2023/3	FY2024/3
金融機関 Financial institutions	46.53%	43.22%	42.45%	42.32%	43.70%	44.50%	42.09%	42.74%	40.55%	38.15%	40.51%
外国人 Foreign investors	22.46%	20.87%	23.82%	24.73%	23.99%	25.58%	25.13%	21.37%	12.76%	16.88%	16.15%
個人・その他 Individuals and others	18.43%	22.10%	20.37%	20.93%	22.11%	19.34%	22.11%	25.64%	36.70%	36.96%	34.59%
その他の国内法人 Other domestic corporations	11.31%	11.25%	11.13%	9.94%	8.10%	7.60%	7.60%	7.71%	7.38%	7.05%	6.83%
証券会社 Securities companies	1.00%	2.28%	1.94%	1.78%	1.79%	2.67%	2.75%	2.22%	2.28%	0.62%	1.58%
政府・地方公共団体 Government and municipalities	0.02%	0.02%	0.02%	0.02%	0.02%	0.02%	0.02%	0.02%	0.02%	0.02%	0.02%
自己株式 Treasury stock	0.25%	0.26%	0.27%	0.28%	0.29%	0.29%	0.30%	0.30%	0.31%	0.32%	0.32%
合計 Total	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%





会社概要 Corporate Overview		(2024年3月31日現在) (as of March 31, 2024)
■ 会社名 Company Name	日本製紙株式会社 Nippon Paper Industries Co., Ltd.	
■ 本社 Head Office	〒101-0062 東京都千代田区神田駿河台4丁目6番地 4-6 Kanda-Surugadai, Chiyoda-ku, Tokyo 101-0062, Japan	
■ 設立 Establishment	1949年8月1日 August 1, 1949	
■ 事業年度 Fiscal Year	4月1日から翌年3月31日まで From April 1 to March 31	
■ ウェブサイト URL Website URL	https://www.nipponpapergroup.com/ https://www.nipponpapergroup.com/english/	
■ 代表取締役社長 President and Representative Director	野沢 徹 Toru Nozawa	
■ 従業員数 Number of Employees	単体 4,938人 4,938 non-consolidated 連結 15,557人 15,557 consolidated	
■ グループ会社数 Number of Group Companies	国内関係会社 115社 Domestic affiliated companies 115 海外関係会社 44社 Overseas affiliated companies 44	
■ 連結売上高 Consolidated Net Sales	1兆1,673億14百万円 (2023年度) ¥1,167,314 million (FY2024/3)	
■ 資本金 Capital	1,048億73百万円 ¥104,873 million	
■ 発行可能株式総数 Number of shares authorized to be issued	300,000,000株 300,000,000 shares	
■ 発行済株式の総数 Number of shares issued	116,254,892株 (自己株式373,148株を含む) 116,254,892 shares (including 373,148 shares of treasury stock)	
■ 単元株式数 Number of share constituting one trading unit	100株 100 shares	
■ 株主数 Number of Shareholders	173,334名 173,334	
■ 株主名簿管理人および特別口座の口座管理機関 Register and Transfer Agent	三井住友信託銀行株式会社 Sumitomo Mitsui Trust Bank, Limited	
■ 上場証券取引所 Stock Listings	東京証券取引所 プライム市場 (証券コード 3863) Tokyo Stock Exchange Prime Market (Securities Code 3863)	

格付情報 Bond Ratings			(2024年3月31日現在) (as of March 31, 2024)
格付機関 Rating Agency	長期債 Long-term debts	短期債 (CP) Short-term debts (CP)	
格付投資情報センター (R&I) Rating and Investment Information, Inc.	BBB+	a-2	
日本格付研究所 (JCR) Japan Credit Rating Agency, Ltd.	A-	-	

社債情報 Corporate Bonds					(2024年9月30日現在) (as of September 30, 2024)
銘柄 Type of bond	発行年月日 Date of issue	残高 (百万円) Balance (Millions of yen)	利率 Interest rate	償還期限 Term of redemption	
第13回無担保社債 13th non-collateral bond	2015. 6.19 Jun. 19, 2015	10,000	0.962%	2025. 6.19 Jun. 19, 2025	
第14回無担保社債 14th non-collateral bond	2017. 7.24 Jul. 24, 2017	10,000	0.490%	2027. 7.23 Jul. 23, 2027	
第15回無担保社債 15th non-collateral bond	2021. 9.10 Sep. 10, 2021	15,000	0.350%	2031. 9.10 Sep. 10, 2031	
第16回無担保社債 16th non-collateral bond	2023. 5. 2 May 2, 2023	30,000	0.390%	2026. 5. 1 May 1, 2026	



大株主の状況 Major Shareholders			(2024年9月30日現在) (as of September 30, 2024)
株主名 Shareholders Name	持株数 (株) Shares Held (Shares)	持株比率 Shareholding Ratio	
日本マスタートラスト信託銀行株式会社 (信託口) The Master Trust Bank of Japan, Ltd. (Trust Account)	15,097,500	13.03%	
株式会社日本カストディ銀行 (信託口) Custody Bank of Japan, Ltd. (Trust Account)	6,752,960	5.83%	
日本製紙従業員持株会 Nippon Paper Industries Co., Ltd. Employee Share Ownership Association	3,102,029	2.68%	
日本製紙取引先持株会 Nippon Paper Industries Co., Ltd. Business Partners Share Ownership Association	2,547,100	2.20%	
日本生命保険相互会社 Nippon Life Insurance Company	2,473,165	2.13%	
大樹生命保険株式会社 TAIJU LIFE INSURANCE COMPANY LIMITED	2,258,900	1.95%	
株式会社みずほ銀行 Mizuho Bank, Ltd.	2,000,000	1.73%	
農林中央金庫 The Norinchukin Bank	1,700,065	1.47%	
ステートストリートバンクアンドトラストカンパニー505001 State Street Bank and Trust Company 505001	1,567,822	1.35%	

* 持株比率は自己株式377,384株を控除して計算しています。
* The shareholding ratio was calculated after deducting 377,384 shares of treasury stock.

